



Forest Heath
District Council

Forest Heath District Council Budget 2014/15



Forest Heath & St Edmundsbury councils

West Suffolk
working together

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General Fund Summary - Budget Requirement

Service	2014/15 Budget £
Services	
Corporate Expenditure	952,011
Resources & Performance	(842,170)
Human Resources & Organisational Development	(1,766)
Legal & Democratic Services	635,239
Policy, Communications & Customers	97,017
Waste Management & Property Services	981,092
Leisure, Culture & Communities	2,445,602
Planning & Regulatory Services	641,605
Economic Development & Growth	437,563
Housing	1,011,558
Net Expenditure of Services	6,357,751
Corporate Savings - Shared Services	(38,500)
Transfer to Reserves	2,155,136
Budget Requirement excluding Parishes	8,474,387
Grants & Council Tax Requirement	
Collection Fund Deficit/(Surplus) - Council Tax	(1,237)
Collection Fund Deficit/(Surplus) - Business Rates	(103,000)
Government Support	
Formula Grant - Revenue Support	(2,007,656)
Formula Grant - Business Rate Retention Scheme	(1,739,558)
Business Rates Retention Scheme - Local Share of Growth	(102,000)
Business Rates Retention Scheme - Share of Suffolk Pooling	(34,000)
Local Services Support Grant	(49,252)
Efficiency Support for Services in Sparse Areas	(2,562)
New Homes Bonus Topslice: Returned Funding	(4,706)
Council Tax Freeze Grant	(22,527)
New Homes Bonus Grant	(2,155,136)
Amount Met from Collection Fund	2,252,753
TPP - Parish Precepts	1,372,532
Total Amount Met from Collection Fund	3,625,285

Corporate Expenditure

Service	2014/15 Budget £
Corporate Expenditure	
Employees	430,068
Premises-Related Expenditure	100,058
Transport-Related Expenditure	10,476
Supplies & Services	267,456
Third Party Payments	1,395
Support Services	508,435
Total Expenditure	1,317,888
Income	
Customer and client receipts - Fees & Charges	(169,910)
Financed from Reserves	(107,807)
Recharges	(147,085)
Total Income	(424,802)
Net Expenditure/(Income)	893,086

Cost Centre: 1100

Emergency Planning	
Employees	(12)
Premises-Related Expenditure	1,610
Supplies & Services	1,570
Third Party Payments	16,607
Support Services	9,852
Total Expenditure	29,627
Income	
Total Income	0
Net Expenditure/(Income)	29,627

Cost Centre: 1020

Non-Distributed Costs	
Premises-Related Expenditure	29,298
Total Expenditure	29,298
Income	
Total Income	0
Net Expenditure/(Income)	29,298

Cost Centre: 1150

Total Corporate Expenditure	952,011
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Resources & Performance

Service	2014/15 Budget £
Section Support Costs	
Employees	1,406,067
Premises-Related Expenditure	61,707
Transport-Related Expenditure	22,945
Supplies & Services	478,883
Support Services	342,418
Depreciation and Impairment Losses	53,442
Total Expenditure	2,365,462
Income	
Other Grants, reimbursements and contributions	(97,372)
Customer and client receipts - Fees & Charges	(125,950)
Financed from Reserves	(20,000)
Recharges	(2,122,080)
Total Income	(2,365,402)
Net Expenditure/(Income)	60

Cost Centre: 1000, 1001, 1002, 1010

Council Tax Administration	
Supplies & Services	2,140
Third Party Payments	2,300
Transfer Payments	126,357
Support Services	541,533
Total Expenditure	672,330
Income	
Government Grants	(65,064)
Total Income	(65,064)
Net Expenditure/(Income)	607,266

Cost Centre: 1012

Business Rate Administration	
Supplies & Services	3,055
Third Party Payments	2,075
Transfer Payments	21,000
Support Services	64,278
Total Expenditure	90,408
Income	
Government Grants	(85,127)
Total Income	(85,127)
Net Expenditure/(Income)	5,281

Cost Centre: 1013

Resources & Performance

Service	2014/15 Budget £
Grants to Organisations	
Supplies & Services	112,855
Support Services	1,671
Total Expenditure	114,526
Income	
Total Income	0
Net Expenditure/(Income)	114,526

Cost Centre: 1090

Housing Act Advances	
Support Services	862
Total Expenditure	862
Income	
Total Income	0
Net Expenditure/(Income)	862

Cost Centre: 4025

Housing Benefits	
Supplies & Services	159,070
Third Party Payments	125
Transfer Payments	16,857,972
Support Services	465,121
Total Expenditure	17,482,288
Income	
Government Grants	(16,985,985)
Other Grants, reimbursements and contributions	(300,000)
Customer and client receipts - Fees & Charges	(2,050)
Total Income	(17,288,035)
Net Expenditure/(Income)	194,253

Cost Centre: 4090

Interest Transactions	
Capital Financing Costs	169,600
Total Expenditure	169,600
Income	
Interest	(372,418)
Total Income	(372,418)
Net Expenditure/(Income)	(202,818)

Cost Centre: 7000

Asset Management Adjustment	
Reverse Depreciation from GF to CAA	(1,561,600)
Net Expenditure/(Income)	(1,561,600)

Cost Centre: 8000

Total Resources & Performance	(842,170)
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Human Resources & Organisational Development

Service	2014/15 Budget £
Section Support Costs	
Employees	238,435
Premises-Related Expenditure	4,382
Transport-Related Expenditure	4,973
Supplies & Services	25,120
Support Services	91,481
Total Expenditure	364,391
Income	
Other Grants, reimbursements and contributions	(7,714)
Customer and client receipts - Fees & Charges	(33,058)
Financed from Reserves	(15,000)
Recharges	(310,385)
Total Income	(366,157)
Net Expenditure/(Income)	(1,766)

Cost Centre: 1030, 1031, 1032

Total Human Resources & Organisational Development	(1,766)
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Legal & Democratic Services

Service	2014/15 Budget £
Section Support Costs	
Employees	184,189
Premises-Related Expenditure	20,563
Transport-Related Expenditure	1,303
Supplies & Services	21,801
Support Services	29,042
Total Expenditure	256,898
Income	
Other Grants, reimbursements and contributions	(5,126)
Customer and client receipts - Fees & Charges	(5,784)
Recharges	(245,764)
Total Income	(256,674)
Net Expenditure/(Income)	224

Cost Centre: 1040

Electoral Registration	
Employees	59,574
Premises-Related Expenditure	1,801
Transport-Related Expenditure	1,305
Supplies & Services	22,747
Support Services	32,584
Total Expenditure	118,011
Income	
Customer and client receipts - Sales	(1,429)
Total Income	(1,429)
Net Expenditure/(Income)	116,582

Cost Centre: 1041

Election Expenses	
Employees	27,709
Premises-Related Expenditure	6,177
Transport-Related Expenditure	869
Supplies & Services	1,081
Support Services	19,121
Total Expenditure	54,957
Income	
Other Grants, reimbursements and contributions	(5,100)
Total Income	(5,100)
Net Expenditure/(Income)	49,857

Cost Centre: 1042

Legal & Democratic Services

Service	2014/15 Budget £
Democratic Services	
Employees	114,828
Premises-Related Expenditure	43,546
Supplies & Services	1,715
Support Services	49,455
Total Expenditure	209,544
Income	
Total Income	0
Net Expenditure/(Income)	209,544

Cost Centre: 1130

Members Expenses	
Premises-Related Expenditure	10,390
Transport-Related Expenditure	10,000
Supplies & Services	207,682
Support Services	27,231
Total Expenditure	255,303
Income	
Total Income	0
Net Expenditure/(Income)	255,303

Cost Centre: 1131

Mayoralty & Civic Functions	
Supplies & Services	6,000
Support Services	729
Total Expenditure	6,729
Income	
Financed from Reserves	(3,000)
Total Income	(3,000)
Net Expenditure/(Income)	3,729

Cost Centre: 1132

Total Legal & Democratic Services	635,239
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Policy, Communications & Customers

Service	2014/15 Budget £
Section Support Costs	
Employees	515,452
Premises-Related Expenditure	22,704
Transport-Related Expenditure	1,499
Supplies & Services	92,309
Support Services	141,542
Depreciation and Impairment Losses	10,000
Total Expenditure	783,506
Income	
Customer and client receipts - Sales	(4,920)
Financed from Reserves	(3,000)
Recharges	(747,266)
Total Income	(755,186)
Net Expenditure/(Income)	28,320

Cost Centre: 1050, 1140, 1141

Council Tax Administration	
Employees	26,448
Premises-Related Expenditure	26,752
Supplies & Services	5,650
Third Party Payments	350
Support Services	9,492
Depreciation and Impairment Losses	9,592
Total Expenditure	78,284
Income	
Customer and client receipts - Sales	(8,384)
Customer and client receipts - Fees & Charges	(1,203)
Total Income	(9,587)
Net Expenditure/(Income)	68,697

Cost Centre: 3100

Total Policy, Communications & Customers	97,017
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Waste Management & Property Services

Service	2014/15 Budget £
Section Support Costs	
Employees	181,276
Premises-Related Expenditure	23,288
Transport-Related Expenditure	6,172
Supplies & Services	22,869
Support Services	122,704
Depreciation and Impairment Losses	3,572
Total Expenditure	359,881
Income	
Customer and client receipts - Sales	(1,834)
Recharges	(345,698)
Total Income	(347,532)
Net Expenditure/(Income)	12,349

Cost Centre: 1080, 1081, 1082

Offices: College Heath Road	
Employees	100,555
Premises-Related Expenditure	207,636
Transport-Related Expenditure	555
Supplies & Services	14,081
Support Services	35,255
Depreciation and Impairment Losses	98,468
Total Expenditure	456,550
Income	
Customer and client receipts - Sales	(13,872)
Customer and client receipts - Rents	(30,612)
Recharges	(380,903)
Total Income	(425,387)
Net Expenditure/(Income)	31,163

Cost Centre: 1072

Offices: Brandon & Newmarket Guineas	
Total Expenditure	0
Income	
Total Income	0
Net Expenditure/(Income)	0

Cost Centre: 1073

Waste Management & Property Services

Service	2014/15 Budget £
Courier & Postal service	
Employees	13,041
Transport-Related Expenditure	4,550
Supplies & Services	81,246
Third Party Payments	2,600
Support Services	21,581
Depreciation and Impairment Losses	2,312
Total Expenditure	125,330
Income	
Customer and client receipts - Sales	(3,283)
Customer and client receipts - Fees & Charges	(3,199)
Recharges	(123,988)
Total Income	(130,470)
Net Expenditure/(Income)	(5,140)

Cost Centre: 1075

Printing & Copying Service	
Employees	21,162
Premises-Related Expenditure	8,380
Supplies & Services	30,201
Support Services	13,822
Total Expenditure	73,565
Income	
Customer and client receipts - Fees & Charges	(4,296)
Recharges	(69,817)
Total Income	(74,113)
Net Expenditure/(Income)	(548)

Cost Centre: 1076

Depots	
Employees	2,245
Premises-Related Expenditure	41,752
Transport-Related Expenditure	3,251
Supplies & Services	4,782
Support Services	20,113
Depreciation and Impairment Losses	14,994
Total Expenditure	87,137
Income	
Customer and client receipts - Sales	(10,730)
Recharges	(138,555)
Total Income	(149,285)
Net Expenditure/(Income)	(62,148)

Cost Centre: 3000

Waste Management & Property Services

Service	2014/15 Budget £
Public Conveniences	
Employees	(32)
Premises-Related Expenditure	64,466
Supplies & Services	2,860
Support Services	7,613
Depreciation and Impairment Losses	10,286
Total Expenditure	85,193
Income	
Other Grants, reimbursements and contributions	(5,125)
Customer and client receipts - Fees & Charges	(53)
Total Income	(5,178)
Net Expenditure/(Income)	80,015

Cost Centre: 3020

CCTV	
Premises-Related Expenditure	3,000
Supplies & Services	590
Third Party Payments	84,350
Support Services	1,310
Depreciation and Impairment Losses	12,464
Total Expenditure	101,714
Income	
Total Income	0
Net Expenditure/(Income)	101,714

Cost Centre: 3025

Street Cleansing	
Employees	70,194
Premises-Related Expenditure	404,160
Transport-Related Expenditure	2,390
Supplies & Services	19,380
Third Party Payments	1,580
Total Expenditure	497,704
Income	
Total Income	0
Net Expenditure/(Income)	497,704

Cost Centre: 3030

Waste Management & Property Services

Service	2014/15 Budget £
Refuse Collection (Black Bin)	
Employees	80,175
Premises-Related Expenditure	282,100
Transport-Related Expenditure	97,031
Supplies & Services	28,636
Support Services	28,252
Depreciation and Impairment Losses	59,145
Total Expenditure	575,339
Income	
Customer and client receipts - Fees & Charges	(8,531)
Financed from Reserves	(3,000)
Total Income	(11,531)
Net Expenditure/(Income)	563,808

Cost Centre: 3040

Recycling Collection (Blue Bins)	
Employees	21,216
Premises-Related Expenditure	244,947
Transport-Related Expenditure	93,847
Supplies & Services	42,001
Third Party Payments	123,248
Support Services	36,151
Depreciation and Impairment Losses	58,650
Total Expenditure	620,060
Income	
Other Grants, reimbursements and contributions	(323,850)
Customer and client receipts - Sales	(1,077)
Financed from Reserves	(4,000)
Total Income	(328,927)
Net Expenditure/(Income)	291,133

Cost Centre: 3041

Compostable Collection (Brown Bins)	
Employees	14,886
Premises-Related Expenditure	171,220
Transport-Related Expenditure	71,567
Supplies & Services	24,877
Third Party Payments	244,000
Support Services	28,658
Depreciation and Impairment Losses	29,825
Total Expenditure	585,033
Income	
Other Grants, reimbursements and contributions	(377,400)
Customer and client receipts - Sales	(1,056)
Financed from Reserves	(3,133)
Total Income	(381,589)
Net Expenditure/(Income)	203,444

Cost Centre: 3042

Waste Management & Property Services

Service	2014/15 Budget £
Bulky, Fridges, Metal & Scrap Collection	
Employees	8,625
Premises-Related Expenditure	38,316
Transport-Related Expenditure	10,833
Supplies & Services	990
Third Party Payments	8,500
Support Services	16,572
Depreciation and Impairment Losses	3,000
Total Expenditure	86,836
Income	
Customer and client receipts - Fees & Charges	(16,350)
Total Income	(16,350)
Net Expenditure/(Income)	70,486

Cost Centre: 3043

Clinical & Hazardous Waste Collection	
Employees	1,258
Total Expenditure	1,258
Income	
Total Income	0
Net Expenditure/(Income)	1,258

Cost Centre: 3044

Multi-Bank Recycling Sites	
Employees	8,917
Transport-Related Expenditure	357
Total Expenditure	9,274
Income	
Total Income	0
Net Expenditure/(Income)	9,274

Cost Centre: 3045

Trade Waste	
Employees	69,237
Premises-Related Expenditure	133,381
Transport-Related Expenditure	39,474
Supplies & Services	8,155
Third Party Payments	221,600
Support Services	24,188
Depreciation and Impairment Losses	19,748
Total Expenditure	515,783
Income	
Customer and client receipts - Fees & Charges	(409,707)
Recharges	(13,930)
Total Income	(423,637)
Net Expenditure/(Income)	92,146

Cost Centre: 3048

Waste Management & Property Services

Service	2014/15 Budget £
Waste & Cleansing Operatives	
Employees	930,999
Premises-Related Expenditure	16,529
Transport-Related Expenditure	171,481
Supplies & Services	15,750
Third Party Payments	47,565
Support Services	30,466
Depreciation and Impairment Losses	68,913
Total Expenditure	1,281,703
Income	
Customer and client receipts - Fees & Charges	(734)
Recharges	(1,298,774)
Total Income	(1,299,508)
Net Expenditure/(Income)	(17,805)

Cost Centre: 3065

District Highways Services	
Premises-Related Expenditure	10,000
Total Expenditure	10,000
Income	
Total Income	0
Net Expenditure/(Income)	10,000

Cost Centre: 3070

Land Drainage & Associated Works	
Supplies & Services	69,795
Support Services	336
Total Expenditure	70,131
Income	
Total Income	0
Net Expenditure/(Income)	70,131

Cost Centre: 3072

Off Street Car Parks	
Employees	38,002
Premises-Related Expenditure	152,005
Transport-Related Expenditure	103
Supplies & Services	30,600
Support Services	71,734
Depreciation and Impairment Losses	182,882
Total Expenditure	475,326
Income	
Other Grants, reimbursements and contributions	(15,300)
Customer and client receipts - Fees & Charges	(515,421)
Customer and client receipts - Rents	(3,091)
Total Income	(533,812)
Net Expenditure/(Income)	(58,486)

Cost Centre: 3110

Waste Management & Property Services

Service	2014/15 Budget £
Industrial & Business Units	
Employees	1,215
Premises-Related Expenditure	587,247
Transport-Related Expenditure	13
Supplies & Services	176,710
Support Services	271,254
Depreciation and Impairment Losses	212,546
Total Expenditure	1,248,985
Income	
Other Grants, reimbursements and contributions	(26,785)
Customer and client receipts - Fees & Charges	(500)
Customer and client receipts - Rents	(884,835)
Financed from Reserves	(489,750)
Total Income	(1,401,870)
Net Expenditure/(Income)	(152,885)

Cost Centre: 6000

Town Centres & Shops	
Premises-Related Expenditure	56,934
Support Services	17,164
Depreciation and Impairment Losses	7,500
Total Expenditure	81,598
Income	
Other Grants, reimbursements and contributions	(8,075)
Customer and client receipts - Rents	(875,400)
Total Income	(883,475)
Net Expenditure/(Income)	(801,877)

Cost Centre: 6010

Markets	
Employees	9,564
Premises-Related Expenditure	69,300
Supplies & Services	1,925
Support Services	3,294
Depreciation and Impairment Losses	2,583
Total Expenditure	86,666
Income	
Customer and client receipts - Fees & Charges	(41,310)
Total Income	(41,310)
Net Expenditure/(Income)	45,356

Cost Centre: 6020

Total Waste Management & Property Services	981,092
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Leisure, Culture & Communities

Arboriculture (Tree Maintenance Works)	
Employees	34,304
Premises-Related Expenditure	267,948
Transport-Related Expenditure	2,399
Supplies & Services	38
Third Party Payments	31,655
Support Services	6,126
Total Expenditure	342,470
Income	
Other Grants, reimbursements and contributions	(30,600)
Financed from Reserves	(3,000)
Recharges	(31,969)
Total Income	(65,569)
Net Expenditure/(Income)	276,901

Cost Centre: 2017

Other Parks & Play Provision	
Employees	251,987
Premises-Related Expenditure	47,696
Supplies & Services	32,778
Support Services	20,600
Total Expenditure	353,061
Income	
Other Grants, reimbursements and contributions	(12,025)
Customer and client receipts - Rents	(255)
Financed from Reserves	(28,797)
Total Income	(41,077)
Net Expenditure/(Income)	311,984

Cost Centre: 2020

Childrens's Play Areas	
Employees	(167)
Premises-Related Expenditure	76,921
Transport-Related Expenditure	850
Supplies & Services	18
Support Services	28,970
Depreciation and Impairment Losses	37,667
Total Expenditure	144,259
Income	
Other Grants, reimbursements and contributions	(4,940)
Customer and client receipts - Sales	(5,915)
Financed from Reserves	(2,000)
Recharges	(49,835)
Total Income	(62,690)
Net Expenditure/(Income)	81,569

Cost Centre: 2025

Leisure, Culture & Communities

Service	2014/15 Budget £
Arts, Heritage & Cultural Services	
Employees	(100,109)
Premises-Related Expenditure	6,823
Transport-Related Expenditure	1,069
Supplies & Services	18,701
Transfer Payments	4,000
Support Services	86,352
Depreciation and Impairment Losses	1,605
Total Expenditure	18,441
Income	
Total Income	0
Net Expenditure/(Income)	18,441

Cost Centre: 2030

Sports & Leisure Centres	
Premises-Related Expenditure	87,083
Transport-Related Expenditure	77
Supplies & Services	694,411
Support Services	60,846
Depreciation and Impairment Losses	430,205
Total Expenditure	1,272,622
Income	
Customer and client receipts - Sales	(26,520)
Total Income	(26,520)
Net Expenditure/(Income)	1,246,102

Cost Centre: 2040

Sports Development & Community Recreation	
Employees	2,157
Premises-Related Expenditure	1,078
Transport-Related Expenditure	139
Supplies & Services	29,606
Support Services	6,480
Total Expenditure	39,460
Income	
Other Grants, reimbursements and contributions	(1,560)
Financed from Reserves	(10,000)
Total Income	(11,560)
Net Expenditure/(Income)	27,900

Cost Centre: 2041

Leisure, Culture & Communities

Service	2014/15 Budget £
Community Development	
Employees	162,564
Premises-Related Expenditure	2,996
Transport-Related Expenditure	11,830
Supplies & Services	175,468
Support Services	56,521
Depreciation and Impairment Losses	5,041
Total Expenditure	414,420
Income	
Customer and client receipts - Sales	(1,067)
Financed from Reserves	(72,500)
Total Income	(73,567)
Net Expenditure/(Income)	340,853

Cost Centre: 2080

Community Centres	
Employees	2,705
Premises-Related Expenditure	1,583
Supplies & Services	4,000
Support Services	737
Depreciation and Impairment Losses	18,230
Total Expenditure	27,255
Income	
Total Income	0
Net Expenditure/(Income)	27,255

Cost Centre: 2085

The Pavilion - Lady Wolverton Playingfield	
Premises-Related Expenditure	8,746
Support Services	8,362
Depreciation and Impairment Losses	3,449
Total Expenditure	20,557
Income	
Customer and client receipts - Rents	(14,280)
Total Income	(14,280)
Net Expenditure/(Income)	6,277

Cost Centre: 2090

Palace House & Stables	
Depreciation and Impairment Losses	43,867
Total Expenditure	43,867
Income	
Total Income	0
Net Expenditure/(Income)	43,867

Cost Centre: 2095

Leisure, Culture & Communities

Service	2014/15 Budget £
Concessionary Travel	
Premises-Related Expenditure	2
Supplies & Services	26,150
Support Services	42,421
Total Expenditure	68,573
Income	
Customer and client receipts - Fees & Charges	(4,120)
Total Income	(4,120)
Net Expenditure/(Income)	64,453

Cost Centre: 1051

Total Leisure, Culture & Communities	2,445,602
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Planning & Regulatory Services

Service	2014/15 Budget £
Section Support Costs	
Employees	168,041
Transport-Related Expenditure	1,553
Total Expenditure	169,594
Income	
Total Income	0
Net Expenditure/(Income)	169,594

Cost Centre: 5015

Development Control	
Employees	302,904
Premises-Related Expenditure	23,559
Transport-Related Expenditure	12,516
Supplies & Services	55,009
Support Services	104,006
Depreciation and Impairment Losses	12,857
Total Expenditure	510,851
Income	
Customer and client receipts - Sales	(5,652)
Customer and client receipts - Fees & Charges	(419,913)
Financed from Reserves	(51,123)
Total Income	(476,688)
Net Expenditure/(Income)	34,163

Cost Centre: 5000

Planning Policy	
Employees	83,358
Premises-Related Expenditure	10,010
Transport-Related Expenditure	5,429
Supplies & Services	34,486
Support Services	65,376
Depreciation and Impairment Losses	15,000
Total Expenditure	213,659
Income	
Financed from Reserves	(22,500)
Total Income	(22,500)
Net Expenditure/(Income)	191,159

Cost Centre: 5005

Local Plan	
Supplies & Services	169,250
Total Expenditure	169,250
Income	
Financed from Reserves	(162,250)
Total Income	(162,250)
Net Expenditure/(Income)	7,000

Cost Centre: 5006

Planning & Regulatory Services

Service	2014/15 Budget £
Building Control	
Employees	72,935
Premises-Related Expenditure	7,987
Transport-Related Expenditure	4,933
Supplies & Services	59,471
Support Services	41,303
Total Expenditure	186,629
Income	
Customer and client receipts - Sales	(1,257)
Customer and client receipts - Fees & Charges	(202,743)
Total Income	(204,000)
Net Expenditure/(Income)	(17,371)

Cost Centre: 5010

Land Charges	
Employees	(439)
Premises-Related Expenditure	5,980
Supplies & Services	25,206
Support Services	29,602
Total Expenditure	60,349
Income	
Customer and client receipts - Fees & Charges	(133,333)
Total Income	(133,333)
Net Expenditure/(Income)	(72,984)

Cost Centre: 1060

Prevention of Pollution	
Employees	2,238
Transport-Related Expenditure	1,198
Supplies & Services	28,025
Third Party Payments	2,000
Support Services	4,389
Total Expenditure	37,850
Income	
Customer and client receipts - Fees & Charges	(8,652)
Total Income	(8,652)
Net Expenditure/(Income)	29,198

Cost Centre: 3090

Environmental Management	
Employees	29,204
Transport-Related Expenditure	1,448
Supplies & Services	10,000
Total Expenditure	40,652
Income	
Financed from Reserves	(10,000)
Total Income	(10,000)
Net Expenditure/(Income)	30,652

Cost Centre: 3091

Planning & Regulatory Services

Service	2014/15 Budget £
Drinking Water Quality	
Employees	25,336
Transport-Related Expenditure	1,005
Total Expenditure	26,341
Income	
Total Income	0
Net Expenditure/(Income)	26,341

Cost Centre: 3092

Climate Change	
Employees	1,398
Transport-Related Expenditure	126
Supplies & Services	12,890
Support Services	3,452
Total Expenditure	17,866
Income	
Financed from Reserves	(12,857)
Total Income	(12,857)
Net Expenditure/(Income)	5,009

Cost Centre: 3093

Licensing	
Employees	58,583
Premises-Related Expenditure	4,114
Transport-Related Expenditure	1,166
Supplies & Services	6,120
Support Services	53,251
Total Expenditure	123,234
Income	
Customer and client receipts - Fees & Charges	(79,923)
Total Income	(79,923)
Net Expenditure/(Income)	43,311

Cost Centre: 3095

Hackney Carriage & Private Hire Licensing	
Supplies & Services	360
Total Expenditure	360
Income	
Customer and client receipts - Fees & Charges	(48,552)
Total Income	(48,552)
Net Expenditure/(Income)	(48,192)

Cost Centre: 3096

Planning & Regulatory Services

Service	2014/15 Budget £
Food Safety	
Employees	55,069
Premises-Related Expenditure	5,949
Transport-Related Expenditure	1,835
Supplies & Services	10,150
Support Services	19,043
Total Expenditure	92,046
Income	
Total Income	0
Net Expenditure/(Income)	92,046

Cost Centre: 3097

Health & Safety at Work Act/Enforcement	
Employees	55,279
Premises-Related Expenditure	5,950
Transport-Related Expenditure	1,835
Supplies & Services	10,000
Support Services	18,006
Total Expenditure	91,070
Income	
Total Income	0
Net Expenditure/(Income)	91,070

Cost Centre: 3098

Home Energy Conservation	
Employees	(1,346)
Premises-Related Expenditure	11,466
Supplies & Services	23,779
Support Services	29,302
Total Expenditure	63,201
Income	
Customer and client receipts - Fees & Charges	(2,592)
Total Income	(2,592)
Net Expenditure/(Income)	60,609

Cost Centre: 4020

Total Planning & Regulatory Services	641,605
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Economic Development & Growth

Service	2014/15 Budget £
Economic Development & Growth	
Employees	91,272
Premises-Related Expenditure	840
Transport-Related Expenditure	2,961
Supplies & Services	132,503
Support Services	21,882
Depreciation and Impairment Losses	6,000
Total Expenditure	255,458
Income	
Financed from Reserves	(124,043)
Total Income	(124,043)
Net Expenditure/(Income)	131,415

Cost Centre: 5020; 5024

Strategic Tourism & Markets	
Employees	(343)
Premises-Related Expenditure	840
Supplies & Services	25,814
Support Services	207,832
Total Expenditure	234,143
Income	
Total Income	0
Net Expenditure/(Income)	234,143

Cost Centre : 5021

Vibrant Town Centres	
Employees	42,190
Premises-Related Expenditure	840
Transport-Related Expenditure	1,251
Supplies & Services	41,702
Support Services	13,587
Total Expenditure	99,570
Income	
Financed from Reserves	(27,565)
Total Income	(27,565)
Net Expenditure/(Income)	72,005

Cost Centre: 5024

Total Economic Development & Growth	437,563
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Housing

Service	2014/15 Budget £
Housing Development & Strategy	
Employees	22,104
Premises-Related Expenditure	13,208
Transport-Related Expenditure	1,994
Supplies & Services	16,025
Support Services	82,063
Depreciation and Impairment Losses	10,556
Total Expenditure	145,950
Income	
Financed from Reserves	(9,000)
Total Income	(9,000)
Net Expenditure/(Income)	136,950

Cost Centre: 4000

Homelessness	
Employees	49,225
Premises-Related Expenditure	1,078
Transport-Related Expenditure	1,898
Supplies & Services	32,806
Support Services	6,076
Total Expenditure	91,083
Income	
Government Grants	(748)
Total Income	(748)
Net Expenditure/(Income)	90,335

Cost Centre: 4010

Housing Advice & Choice Based Lettings	
Employees	162,539
Transport-Related Expenditure	4,655
Supplies & Services	15,000
Total Expenditure	182,194
Income	
Total Income	0
Net Expenditure/(Income)	182,194

Cost Centre: 4011

Non-HRA Housing Properties	
Premises-Related Expenditure	5,786
Supplies & Services	500
Support Services	4,020
Depreciation and Impairment Losses	29,588
Total Expenditure	39,894
Income	
Customer and client receipts - Rents	(4,640)
Total Income	(4,640)
Net Expenditure/(Income)	35,254

Cost Centre: 4015

Housing

Service	2014/15 Budget £
Housing Renewals	
Employees	60,268
Premises-Related Expenditure	420,000
Transport-Related Expenditure	2,540
Supplies & Services	19,980
Support Services	2,202
Depreciation and Impairment Losses	(125,000)
Total Expenditure	379,990
Income	
Total Income	0
Net Expenditure/(Income)	379,990

Cost Centre: 4021

Burial of the Dead	
Employees	8,488
Transport-Related Expenditure	383
Total Expenditure	8,871
Income	
Total Income	0
Net Expenditure/(Income)	8,871

Cost Centre: 4031

Gypsies & Travellers	
Employees	8,488
Transport-Related Expenditure	383
Total Expenditure	8,871
Income	
Total Income	0
Net Expenditure/(Income)	8,871

Cost Centre: 4032

Other Public Health Services	
Employees	90,292
Premises-Related Expenditure	11,466
Transport-Related Expenditure	4,329
Supplies & Services	28,528
Third Party Payments	2,000
Support Services	34,140
Total Expenditure	170,755
Income	
Customer and client receipts - Fees & Charges	(1,662)
Total Income	(1,662)
Net Expenditure/(Income)	169,093

Cost Centre: 4033

Total Housing	1,011,558
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Subjective Analysis as per SERCOP recommended guidance to authorities

Employees

This group includes the costs of employee expenses, both direct and indirect, to the authority

What it includes

Salaries, Employer's NI Contribution and Pension Cost.

Agency Staff

Recruitment Advertising and Interview Costs

Training

Premises-Related Expenditure

This group includes expenses directly related to the running of premises and land.

What it includes

Repairs, alterations and maintenance of buildings

Energy costs, Water services, Rents and Rates

Fixtures and fittings

Apportionment of expenses of operational buildings

Cleaning and domestic supplies

Grounds maintenance costs

Premises insurance

Contributions to premises-related provisions

Transport-Related Expenditure

This group includes all costs associated with the provision, hire or use of transport, including travelling allowances.

What it includes

Repairs and maintenance, running costs in respect of vehicles.

Recharges for vehicles hired from a central pool.

Contract hire and operating leases

Staff travelling expenses and Car allowances.

Transport insurance

Contributions to vehicles and transport-related provisions

Supplies and Services

This group includes all direct supplies and service expenses to the authority

What it includes

Equipment, furniture and materials

Catering

Clothes, uniform and laundry

Printing, stationery and general office expenses

Professional fees

Postage, telephones and computer costs.

Members' allowances

Subsistence and conference expenses.

Grants and subscriptions

Contributions to provisions

Miscellaneous expenses

Third Party Payments

A third party payment is a payment to an external provider or an internal service delivery unit defined as a trading operation which is operating independently.

What it includes

Other local authorities

Health authorities

Government departments

Voluntary associations

Private contractors

Other agencies

Transport operators in respect of concessionary fares.

Subjective Analysis as per SERCOP recommended guidance to authorities

Transfer Payments

This includes the cost of payments to individuals for which no goods or services are received in return by the local authority

What it includes

Housing benefits - Rent allowances and Rent rebates

Support Services

Charges for services that support the provision of services to the public

Function

Human Resources and Organisational Development

Policy, Communications and Customers

Legal Services

Resources, Performance, Audit, ICT and Procurement

Property Services and Estate Management

Depreciation and Impairment Losses

This provides the subjective analysis of the impact of capital items in the service revenue accounts of the authority

What it includes

Depreciation

Revaluation losses

Loss on impairment of assets

Amortisation of intangible fixed assets

Income

This group includes all income received by the service from external users or by way of charges or recharges to internal users

What it includes

Government grants

Other grants reimbursements and contributions

Sales of products or materials, data technology or surplus products.










Fees and charges for services, use of facilities, admissions and lettings.

Rents, tithes, way leaves and other land and property-based charges of a non-casual user.

Interest

Recharges

Joint Leadership Team - cost centres

<p>Head of Legal & Democratic Services (Monitoring Officer) Joy Bowes</p>  <p>PA - Geraldine Cross</p>	<p>Head of Policy, Communications & Customers Davina Howes</p>  <p>PA - Val Murton</p>	<p>Head of Human Resources & Organisational Development Karen Points</p>  <p>PA - Mandy Coleman</p>	<p>Head of Economic Development & Growth Andrea Mayley</p>  <p>PA - Jacquie La'Thanguie</p>	<p>Head of Resources & Performance (S151 Officer) Rachael Mann</p>  <p>PA - Avril Raven</p>	<p>Head of Planning & Regulatory Services Steven Wood</p>  <p>PA - Dawn Hale</p>	<p>Head of Housing Simon Phelan</p>  <p>PA - Natasha Smith</p>	<p>Head of Leisure, Culture & Communities Neil Anthony</p>  <p>PA - Anita Fitzakerley</p>	<p>Head of Waste Management & Property Services Mark Walsh</p>  <p>PA - Teresa Claydon</p>
<p>Legal</p> <ul style="list-style-type: none"> · 1040 - Legal Services <p>Democratic Services</p> <ul style="list-style-type: none"> · 1130 - Democratic Serv. · 1131 - Members Exp. · 1132 - Mayoralty & Civic Functions <p>Elections</p> <ul style="list-style-type: none"> · 1041 - Electoral Reg. · 1042 - Election Exp 	<p>Policy</p> <ul style="list-style-type: none"> · 1140 - Policy <p>Communications</p> <ul style="list-style-type: none"> · 1141 - Communications <p>Customers</p> <ul style="list-style-type: none"> · 1050 - Customer Serv. · 3100 - Bus Stations 	<p>Human Resources</p> <ul style="list-style-type: none"> · 1030 - Human Resources & Payroll <p>Health & Safety</p> <ul style="list-style-type: none"> · 1032 - Health & Safety <p>Learning & Development</p> <ul style="list-style-type: none"> · 1031 - Central Training Services 	<p>Economic Development & Growth</p> <ul style="list-style-type: none"> · 5020 - Economic Development & Growth · 5021 - Strategic Tourism & Markets · 5022 - Bury Christmas Fayre · 5023 - Park & Ride · 5024 - Vibrant Town Centres 	<p>Resources & Performance</p> <ul style="list-style-type: none"> · 1000 - Resources & Performance · 1090 - Grants to Organisations · 4025 - Housing Act Advances · 7000 - Interest Transactions · 8000 - General Fund Adjustments · 3091 - Environmental Management · 3092 - Drinking Water Quality · 3093 - Climate Change Conservation · 3095 - Licensing · 3096 - Hackney Carriage & Private Hire Licensing · 3097 - Food Safety · 3098 - Health & Safety at Work Act/Enforcement 	<p>Planning</p> <ul style="list-style-type: none"> · 5000 - Development Control · 5005 - Planning Policy · 5006 - Local Plan · 1060 - Land Charges · 5010 - Building Control <p>Regulatory</p> <ul style="list-style-type: none"> · 5015 - Planning & Regulatory Support · 3090 - Prevention of Pollution · 3091 - Environmental Management · 3092 - Drinking Water Quality · 3093 - Climate Change Conservation · 4020 - Home Energy Conservation · 3095 - Licensing · 3096 - Hackney Carriage & Private Hire Licensing · 3097 - Food Safety · 3098 - Health & Safety at Work Act/Enforcement 	<p>Public Health & Housing</p> <ul style="list-style-type: none"> · 4021 - Housing Renewals · 4030 - Pest Control · 4031 - Burial of the Dead · 4032 - Gypsies & Travellers · 4033 - Other Public Health Services · 4040 - Communicable Disease Control <p>Housing Development & Strategy</p> <ul style="list-style-type: none"> · 4000 - Housing Development & Strategy <p>Housing options</p> <ul style="list-style-type: none"> · 4010 - Homelessness · 4011 - Housing Advice & Choice Based Lettings · 4015 - Non-HRA Housing Properties <p>Housing Business & Partnerships</p> <ul style="list-style-type: none"> · 4005 - Housing Business & Partnerships 	<p>Parks</p> <ul style="list-style-type: none"> · 2000 - Leisure Serv. M'ment & Support · 2017 - Arboriculture (Tree Maint. Works) · 2020 - Other Parks & Play Provision · 2021 - Abbey Gdn's · 2022 - Nowton Park · 2023 - East Town Park · 2024 - Clare C. Park · 2025 - Children's Play · 2050 - Cemeteries & Closed Churchyards · 2055 - Allotments <p>TIC & Heritage</p> <ul style="list-style-type: none"> · 2030 - Arts, Heritage & Cultural Services · 2031 - Moyses's Hall · 2032 - West Stow · 2033 - West Stow ASVT Operating Account · 2035 - Heritage Outreach Services · 2036 - Heritage Sites & Monuments · 2037 - West Front Houses · 2070 - Tourist Info. · 2071 - Shopmobility · 2095 - Palace House & Stables <p>Public Halls</p> <ul style="list-style-type: none"> · 2060 - The Apex · 2061 - The Athenaeum · 2062 - The Guildhall · 2090 - The Pavilion Lady Wolverton Playing field <p>Commercial Entertainment & Events</p> <ul style="list-style-type: none"> · 2072 - Bury Festival <p>Commercial Marketing</p> <ul style="list-style-type: none"> · 2010 - Leisure Prom · 2040 - Sports & Leisure Centres <p>Commercial Box Office</p> <ul style="list-style-type: none"> · 2011 - Leisure Commercial Activities <p>Families & Comm's</p> <ul style="list-style-type: none"> · 2041 - Sports Dev & Comm Rec · 2080 - Comm Dev · 2085 - Community Centres · 1051 - Concessionary Transport 	<p>Waste Management</p> <ul style="list-style-type: none"> · 3005 - Vehicle Wkshop · 3006 - Pool Cars · 3010 - Vehicle Wkshop <p>Trading Account</p> <ul style="list-style-type: none"> · 3000 - Depots · 3060 - Grounds Maint · 3061 - Tree Maint Ops · 3065 - Waste & Cls Ops · 6020 - Markets <p>Operational</p> <ul style="list-style-type: none"> · 3030 - Street Cleansing · 3040 - Refuse (Black) · 3041 - Recycling (Blue) · 3042 - Compost (Brown) · 3043 - Bulky Collection · 3044 - Clinical & Hazard Waste Collection · 3045 - Multi-Bank Recycle · 3048 - Trade Waste <p>Property</p> <ul style="list-style-type: none"> · 1080 - Property Services · 1081 - Estates Mgmt · 6000 - Industrial & Business Units · 6010 - Town Centres & Shops <p>Facilities & Highways</p> <ul style="list-style-type: none"> · 1070 - Offices WSH · 1071 - Offices Haverhill · 1072 - Offices C Heath Rd · 1073 - Offices Brandon & Newmarket Guineas · 1075 - Courier & Postal · 1076 - Printing & Copying · 3020 - Public Conv · 3070 - District Highways · 3071 - Street Furniture · 3072 - Land Drainage <p>CCTV & Support</p> <ul style="list-style-type: none"> · 1082 - CCTV & Support · 3025 - CCTV · 3026 - Green Travel Plan · 3027 - Street Banners & Displays <p>Car Parking</p> <ul style="list-style-type: none"> · 3110 - Off Street Car Parks · 3120 - On Street Car Parking