



*St Edmundsbury*  
BOROUGH COUNCIL

# St Edmundsbury Borough Council

## Budget 2015/16



Anne of Cleaves House, Haverhill

Forest Heath & St Edmundsbury councils

**West Suffolk**  
working together

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## General Fund Summary - Budget Requirement

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Net Revenue Expenditure by Service</b>		
Families & Communities	544,365	1,020,161
Housing	1,424,099	1,081,854
Human Resources, Legal & Democratic Services	1,294,141	1,207,167
Operations	7,251,248	7,028,228
Planning & Growth	1,830,000	1,320,996
Resources & Performance	387,896	1,098,601
<b>Net Expenditure of Services</b>	12,731,749	12,757,007
Transfer to/(from) General Fund Balance	(460,000)	0
<b>Budget Requirement excluding Parishes</b>	12,271,749	12,757,007
<b>Grants &amp; Council Tax Requirement</b>		
Collection Fund Deficit/(Surplus) - Council Tax	83,000	(167,300)
Collection Fund Deficit/(Surplus) - Business Rates	(40,074)	240,000
<b>Government Support</b>		
Formula Grant - Revenue Support	(2,381,349)	(1,594,413)
Formula Grant - Business Rate Retention Scheme	(2,155,499)	(2,196,687)
Business Rates Retention Scheme - Local Share of Growth	(392,000)	72,000
Business Rates Retention Scheme - Share of Suffolk Pooling	(45,000)	(127,000)
Business Rates Retention Scheme - Renewable Energy	0	(427,000)
Business Rates Retention Scheme - S31 Grants	0	(751,000)
Local Services Support Grant	(49,252)	(49,062)
Efficiency Support for Services in Sparse Areas	(17,714)	(28,901)
Council Tax Freeze Grant (Prior Years)	(233,736)	(299,110)
Council Tax Freeze Grant (Current Year)	(60,849)	(65,967)
New Homes Bonus Grant	(894,414)	(1,219,085)
<b>Amount Met from Collection Fund (excluding Parish Precepts)</b>	6,084,862	6,143,482
Parish Precepts	1,587,004	1,658,461
<b>Total Amount Met from Collection Fund (Council tax requirement)</b>	7,671,866	7,801,943

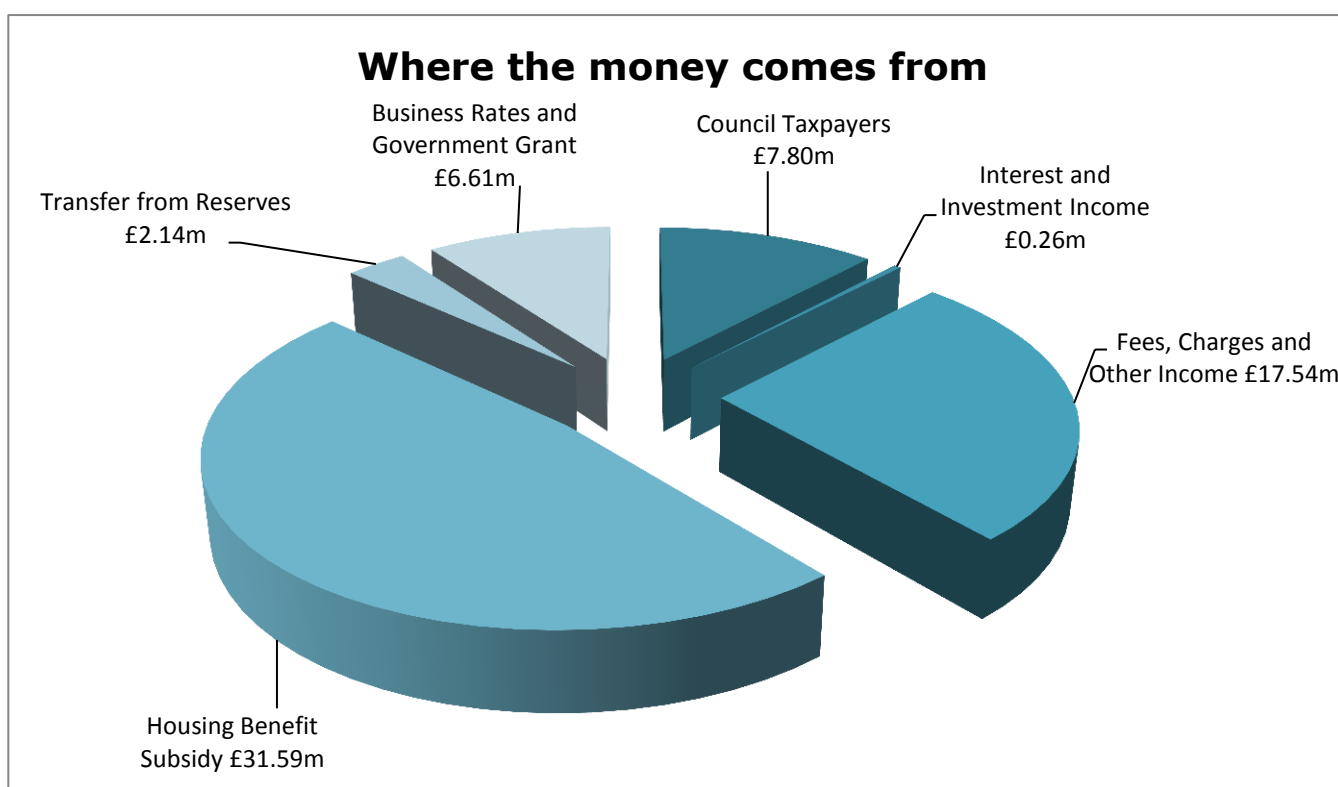
## Changes in spending between 2014/15 and 2015/16

The following is a summary of the main increases and reductions

	£ (thousands)
Council Tax Requirement 2014/15 (including Parish spend)	7,672
Decrease in investment interest	316
Decrease in fees, charges and other income	13
Increase in cost of service provision	246
Decrease in net cost of benefits granted	(139)
Changes in the amount transferred from Reserves & Balances	48
Increase in Parish/Town Council spend	72
Increase in Business Rates & Government Grants	(426)
Council Tax requirement 2015/16 (including Parish spend)	7,802

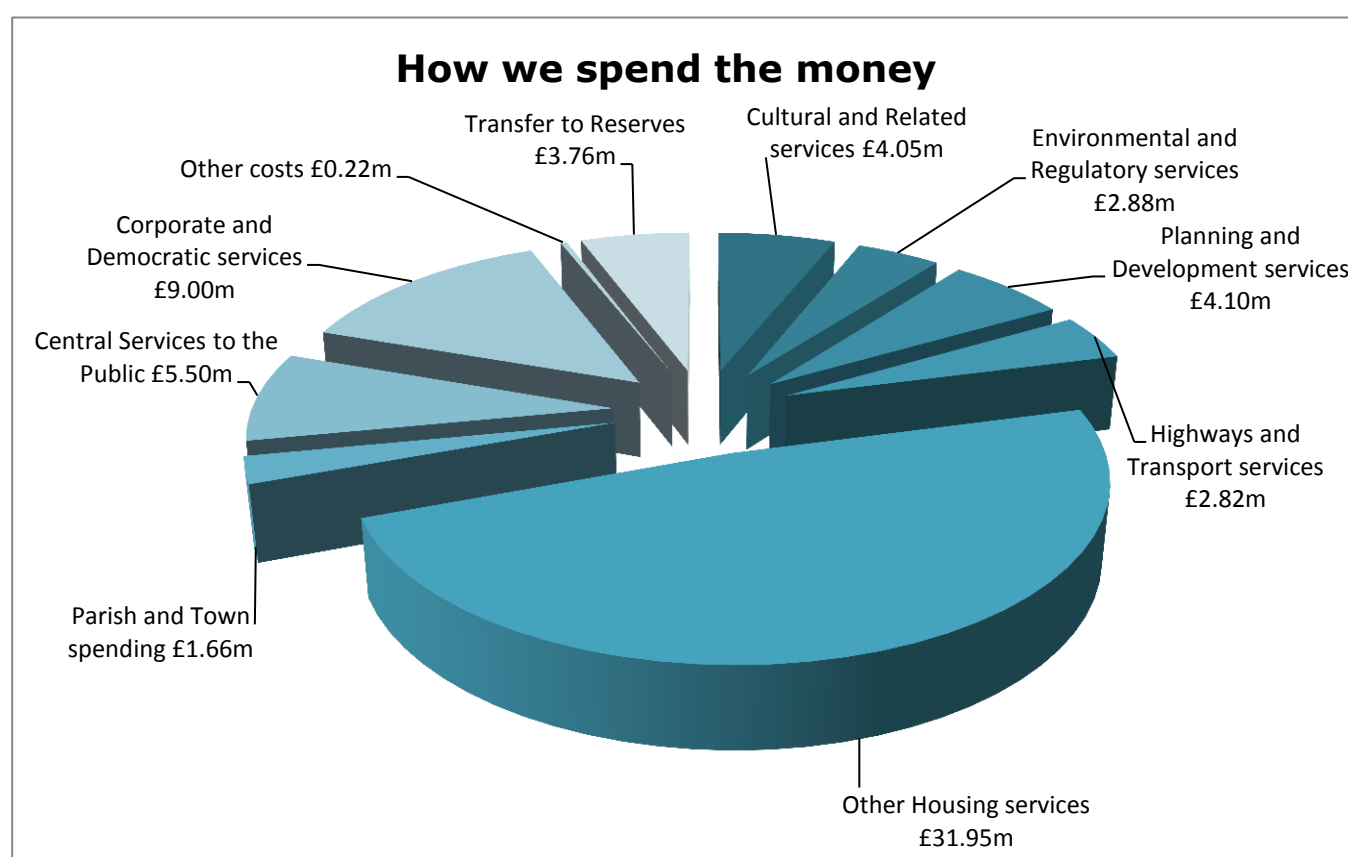
## Where the money comes from

	2014/15	2015/16
	£(figures in millions)	
Council Taxpayers	(7.67)	(7.80)
Interest and investment income	(0.57)	(0.26)
Fees, Charges and Specific Government Grants	(18.04)	(17.54)
Housing Benefits Subsidy	(29.00)	(31.59)
Transfer from Reserves	(1.78)	(2.14)
Business Rates & Government Grants	(6.19)	(6.61)
Total	(63.25)	(65.94)



## How we spend the money

	2014/15 Total spending	2015/16 Total spending	Increase/ (Decrease)
	£(figures in millions)		%
Cultural and Related services	4.11	4.05	(1.46)
Environmental and Regulatory services	2.75	2.88	4.73
Planning and Development services	3.92	4.10	4.59
Highways and Transport services	2.70	2.82	4.44
Other Housing services	29.58	31.95	8.01
Parish and Town spending	1.59	1.66	4.40
Central Services to the Public	5.84	5.50	(5.82)
Corporate and Democratic services	9.29	9.00	(3.12)
Other costs	0.24	0.22	(8.33)
Transfers to reserves	3.23	3.76	16.41
<b>Total</b>	<b>63.25</b>	<b>65.94</b>	<b>4.25</b>



## Basic Amounts of Council Tax by Authority

Listed below are the Suffolk County Council, Suffolk Police Authority, Forest Heath District Council & Parish/Town Council precepts. The table shows the total amount of the Precept for each Authority, the Taxbase and the resulting Council Tax charge for 2015/16 for a dwelling in valuation Band D.

COUNCIL / AUTHORITY	2015/16		
	Precept Amount	Tax Base	Band D Council Tax
	£		£
Suffolk County Council	39,493,979	35,058.08	1,126.53
Suffolk Police Authority	5,963,379	35,058.08	170.10
St Edmundsbury Borough Council	6,143,482	35,058.08	175.23
Parish/Town Councils:			
Ampton, Timworth & Livermere	0	48.01	0
Bardwell	9,001	285.06	31.58
Barnardiston	0	56.80	0
Barnham	5,852	225.89	25.91
Barningham	19,735	317.33	62.19
Barrow cum Denham	22,141	625.48	35.40
Barton, Great	30,047	927.63	32.39
Bradfield Combust with Stanningfield	11,825	213.56	55.37
Bradfield St Clare	1,655	67.73	24.44
Bradfield St George	5,126	146.88	34.90
Bradley, Great	8,471	156.04	54.29
Bradley, Little	0	19.63	0
Brockley	8,000	125.39	63.80
Bury St Edmunds	172,288	12,762.10	13.50
Cavendish	21,987	414.99	52.98
Chedburgh	8,707	249.57	34.89
Chevington	6,475	266.12	24.33
Clare	86,405	768.03	112.50
Coney Weston	3,993	162.70	24.54
Cowlinge	10,380	131.21	79.11
Culford	5,502	179.07	30.73
West Stow	2,895	73.60	39.33
Wordwell	351	8.43	41.64
Denston	393	54.00	7.28
Depden	2,455	79.82	30.76
Euston	1,654	58.89	28.09
Fakenham Magna	2,753	59.20	46.50
Flempton-cum-Hengrave	2,980	132.08	22.56
Fornham All Saints	14,799	295.34	50.11
Fornham St Martin-cum-St Genevieve	17,842	482.05	37.01
Hargrave	3,910	113.69	34.39
Haverhill	786,173	7,035.10	111.75
Hawkedon	250	64.32	3.89
Hawstead	7,004	130.82	53.54
Hepworth	3,789	206.91	18.31
Honington-cum-Sapiston	15,034	289.18	51.99
Hopton	6,475	242.49	26.70

COUNCIL / AUTHORITY	2015/16		
	Precept Amount	Tax Base	Band D Council Tax
	£		£
Knettishall	260	10.49	24.79
Horringer	20,010	404.10	49.52
Ickworth	296	9.11	32.49
Hundon	11,784	431.72	27.30
Ingham	3,674	157.57	23.32
Ixworth cum Ixworth Thorpe	38,394	748.08	51.32
Kedington	65,374	623.67	104.82
Lackford	5,896	103.75	56.83
Lidgate	5,376	98.57	54.54
Livermere, Great	4,169	72.99	57.12
Market Weston	4,085	95.74	42.67
Nowton	527	68.87	7.65
Ousden	4,866	113.26	42.96
Pakenham	11,821	333.59	35.44
Poslingford	3,410	83.77	40.71
Rede	1,321	50.20	26.31
Risby	8,450	268.47	31.47
Rushbrook with Rougham	11,205	395.29	28.35
The Saxhams	4,495	127.54	35.24
Stansfield	4,313	85.31	50.56
Stanton	51,450	823.18	62.50
Stoke By Clare	11,458	216.92	52.82
Stradishall	5,688	151.45	37.56
Thelnetham	1,610	97.97	16.43
Thurlow, Great	4,472	82.43	54.25
Thurlow, Little	5,884	104.05	56.55
Troston	7,255	269.59	26.91
Westley	1,580	96.82	16.32
Whelnetham, Great/Little	6,845	365.58	18.72
Whepstead	8,045	208.35	38.61
Wickhambrook	27,642	464.47	59.51
Withersfield	5,864	203.26	28.85
Wixoe	0	65.98	0
Wratting, Great	4,595	85.22	53.92
Wratting, Little	0	65.58	0
Total Precept	1,658,461		
Average Parish Precept			47.31

## Head of Families & Communities

Davina Howes



### **Section Support Costs**

- 1140 - Policy\*
- 1141 - Communications\*
- 1050 - Customer Services\*

### **Corporate Communications**

- 1142 - Website & Intranet

### **Customer Services**

- 3100 - Bus Stations
- 1051 - Concessionary Transport

### **Families & Communities**

- 2080 - Community Development
- 2081 - Community Chest - Families & Communities
- 2085 - Community Centres

\* These cost centres make up the Section Support Costs and are recharged out as Support Services



## Families & Communities

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Section Support Costs</b> (Policy, Communications & Customer Services)		
Employees	649,473	666,518
Premises-Related Expenditure	29,800	64,370
Transport-Related Expenditure	2,727	2,177
Supplies & Services	62,950	56,700
Third Party Payments	2,050	0
Support Services	89,985	7,050
Total Expenditure	836,985	796,815
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(2,000)	0
Recharges	(810,070)	(796,815)
Total Income	(812,070)	(796,815)
<b>Net Expenditure/(Income)</b>	24,915	0

Cost Centre: 1050, 1140, 1141

<b>Website &amp; Intranet</b>		
Employees	0	22,381
Supplies & Services	0	9,500
Total Expenditure	0	31,881
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	0	31,881

Cost Centre: 3100

<b>Bus Stations</b>		
Employees	128,295	118,352
Premises-Related Expenditure	137,600	135,850
Supplies & Services	5,900	4,250
Third Party Payments	88,850	0
Support Services	43,758	40,170
Depreciation & Impairment Losses	17,000	17,000
Total Expenditure	421,403	315,622
<b>Income</b>		
Customer and Client Receipts - Sales	(111,950)	(13,000)
Financed from Reserves	(54,980)	(54,980)
Total Income	(166,930)	(67,980)
<b>Net Expenditure/(Income)</b>	254,473	247,642

Cost Centre: 3100

<b>Concessionary Travel</b>		
Support Services	3,650	5,110
Total Expenditure	3,650	5,110
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	3,650	5,110

Cost Centre: 1051

## Families & Communities

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Community Development</b>		
Employees	166,815	271,837
Premises-Related Expenditure	11,100	11,500
Transport-Related Expenditure	8,387	7,388
Supplies & Services	150,500	18,650
Support Services	67,684	23,470
Total Expenditure	404,486	332,845
<b>Income</b>		
Financed from Reserves	(112,500)	0
Recharges	(143,853)	0
Total Income	(256,353)	0
<b>Net Expenditure/(Income)</b>	148,133	332,845

Cost Centre: 2080

<b>Community Chest - Families &amp; Communities</b>		
Supplies & Services	0	461,750
Total Expenditure	0	461,750
<b>Income</b>		
Financed from Reserves	0	(167,500)
Total Income	0	(167,500)
<b>Net Expenditure/(Income)</b>	0	294,250

Cost Centre: 2081

<b>Community Centres</b>		
Premises-Related Expenditure	101,800	139,140
Supplies & Services	5,050	55
Support Services	55,006	17,900
Depreciation & Impairment Losses	8,650	8,650
Total Expenditure	170,506	165,745
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(10,500)	(10,500)
Customer and Client Receipts - Fees & Charges	(14,500)	(14,500)
Customer and Client Receipts - Rents	(700)	(700)
Financed from Reserves	(31,612)	(31,612)
Total Income	(57,312)	(57,312)
<b>Net Expenditure/(Income)</b>	113,194	108,433

Cost Centre: 2085

<b>Total Families &amp; Communities</b>	<b>544,365</b>	<b>1,020,161</b>
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# Head of Housing

Simon Phelan



## **Housing Strategy & Partnership**

- 4000 - Housing Development & Strategy
- 4005 - Housing Business & Partnerships

## **Housing Options**

- 4010 - Homelessness
- 4011 - Housing Advice & Choice Based Lettings

## **Housing Standards**

- 4021 - Housing Renewals
- 4030 - Pest Control
- 4031 - Burial of the Dead
- 4032 - Gypsies & Travellers
- 4033 - Other Public Health Services
- 4040 - Communicable Disease Control

## Housing

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Housing Development &amp; Strategy</b>		
Employees	149,812	97,353
Premises-Related Expenditure	38,350	12,180
Transport-Related Expenditure	4,642	2,511
Supplies & Services	20,350	24,750
Support Services	117,834	68,480
Total Expenditure	330,988	205,274
<b>Income</b>		
Recharges	(209,582)	0
Total Income	(209,582)	0
<b>Net Expenditure/(Income)</b>	121,406	205,274

Cost Centre: 4000

<b>Housing Business &amp; Partnerships</b>		
Employees	256,028	123,443
Premises-Related Expenditure	0	890
Transport-Related Expenditure	2,084	2,084
Supplies & Services	36	10,000
Support Services	0	130
Total Expenditure	258,148	136,547
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(177,150)	(110,000)
Total Income	(177,150)	(110,000)
<b>Net Expenditure/(Income)</b>	80,998	26,547

Cost Centre: 4005

<b>Homelessness</b>		
Employees	98,785	79,338
Premises-Related Expenditure	0	16,250
Transport-Related Expenditure	968	540
Supplies & Services	191,000	166,000
Support Services	22,850	9,470
Total Expenditure	313,603	271,598
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(35,000)	(35,000)
Total Income	(35,000)	(35,000)
<b>Net Expenditure/(Income)</b>	278,603	236,598

Cost Centre: 4010

## Housing

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Housing Advice &amp; Choice Based Lettings</b>		
Employees	129,577	211,740
Premises-Related Expenditure	0	5,750
Transport-Related Expenditure	3,560	2,377
Third Party Payments	31,000	24,050
Support Services	278,490	5,210
Total Expenditure	442,627	249,127
<b>Income</b>		
Customer and Client Receipts - Sales	0	(5,000)
Customer and Client Receipts - Fees & Charges	(8,600)	(8,500)
Total Income	(8,600)	(13,500)
<b>Net Expenditure/(Income)</b>	434,027	235,627

Cost Centre: 4011

<b>Housing Renewals</b>		
Employees	91,355	44,094
Premises-Related Expenditure	0	5,620
Transport-Related Expenditure	5,266	5,609
Supplies & Services	500	500
Third Party Payments	26,300	13,500
Support Services	108,787	1,450
Total Expenditure	232,208	70,773
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	232,208	70,773

Cost Centre: 4021

<b>Pest Control</b>		
Support Services	9,650	0
Total Expenditure	9,650	0
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	9,650	0

Cost Centre: 4030

<b>Burial of the Dead</b>		
Employees	14,407	47,506
Premises-Related Expenditure	0	50
Transport-Related Expenditure	855	853
Support Services	1,950	1,540
Total Expenditure	17,212	49,949
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	17,212	49,949

Cost Centre: 4031

## Housing

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Gypsies &amp; Travellers</b>		
Employees	24,862	26,931
Premises-Related Expenditure	0	2,740
Transport-Related Expenditure	900	854
Third Party Payments	3,100	3,100
Support Services	2,100	1,950
Total Expenditure	30,962	35,575
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	30,962	35,575

Cost Centre: 4032

<b>Other Public Health Services</b>		
Employees	167,992	181,215
Premises-Related Expenditure	100	11,180
Transport-Related Expenditure	10,091	10,687
Supplies & Services	26,550	15,919
Third Party Payments	0	3,000
Support Services	9,300	3,360
Total Expenditure	214,033	225,361
<b>Income</b>		
Customer and Client Receipts - Sales	(350)	(350)
Customer and Client Receipts - Fees & Charges	(3,500)	(3,500)
Total Income	(3,850)	(3,850)
<b>Net Expenditure/(Income)</b>	210,183	221,511

Cost Centre: 4033

<b>Communicable Disease Control</b>		
Support Services	8,850	0
Total Expenditure	8,850	0
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	8,850	0

Cost Centre: 4040

<b>Total Housing</b>	<b>1,424,099</b>	<b>1,081,854</b>
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# Head of Human Resources, Legal & Democratic Services

Karen Points



## **Section Support Costs**

- 1030 - Human Resources & Payroll\*
- 1031 - Central Training Services\*
- 1032 - Health & Safety\*
- 1040 - Legal Services\*

## **Elections**

- 1041 - Electoral Registration
- 1042 - Election Expenses

## **Democratic Services**

- 1130 - Democratic Services
- 1131 - Members Expenses
- 1132 - Mayoralty & Civic Functions

\* These cost centres make up the Section Support Costs and are recharged out as Support Services

## Human Resources, Legal & Democratic Services

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Section Support Costs</b> (HR & Payroll, Central Training, Health & Safety & Legal Services)		
Employees	721,416	759,855
Premises-Related Expenditure	48,900	58,110
Transport-Related Expenditure	9,505	10,076
Supplies & Services	83,500	89,800
Third Party Payments	1,000	0
Support Services	150,901	12,160
Total Expenditure	1,015,222	930,001
<b>Income</b>		
Other Grants, Reimbursements & Contributions	0	(6,575)
Customer and Client Receipts - Fees & Charges	(79,000)	(83,000)
Financed from Reserves	(15,000)	0
Recharges	(895,926)	(836,526)
Total Income	(989,926)	(926,101)
<b>Net Expenditure/(Income)</b>	25,296	3,900

Cost Centre: 1030, 1031, 1032, 1040

<b>Electoral Registration</b>		
Employees	43,017	34,922
Premises-Related Expenditure	10,300	7,250
Transport-Related Expenditure	434	0
Supplies & Services	40,050	44,200
Support Services	49,983	34,280
Total Expenditure	143,784	120,652
<b>Income</b>		
Customer and Client Receipts - Sales	(2,100)	(2,100)
Financed from Reserves	(1,100)	(1,100)
Recharges	(17,469)	0
Total Income	(20,669)	(3,200)
<b>Net Expenditure/(Income)</b>	123,115	117,452

Cost Centre: 1041

<b>Election Expenses</b>		
Employees	22,053	76,429
Premises-Related Expenditure	0	2,650
Transport-Related Expenditure	222	0
Supplies & Services	30,000	110,000
Support Services	15,010	5,340
Total Expenditure	67,285	194,419
<b>Income</b>		
Financed from Reserves	0	(80,000)
Total Income	0	(80,000)
<b>Net Expenditure/(Income)</b>	67,285	114,419

Cost Centre: 1042



## Human Resources, Legal & Democratic Services

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Democratic Services</b>		
Employees	125,965	167,672
Premises-Related Expenditure	13,300	9,020
Transport-Related Expenditure	405	405
Supplies & Services	26,950	10,550
Support Services	384,530	319,599
Total Expenditure	551,150	507,246
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	551,150	507,246

Cost Centre: 1130

<b>Members Expenses</b>		
Employees	3,550	0
Premises-Related Expenditure	35,900	3,710
Transport-Related Expenditure	20,600	0
Supplies & Services	333,450	332,550
Support Services	8,734	10,310
Total Expenditure	402,234	346,570
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	402,234	346,570

Cost Centre: 1131

<b>Mayoralty &amp; Civic Functions</b>		
Employees	49,941	52,870
Premises-Related Expenditure	9,300	6,060
Transport-Related Expenditure	7,245	5,960
Supplies & Services	38,900	38,450
Support Services	23,983	16,540
Depreciation & Impairment Losses	1,300	1,300
Total Expenditure	130,669	121,180
<b>Income</b>		
Customer and Client Receipts - Sales	(3,600)	(3,600)
Recharges	(2,008)	0
Total Income	(5,608)	(3,600)
<b>Net Expenditure/(Income)</b>	125,061	117,580

Cost Centre: 1132

<b>Total Human Resources, Legal &amp; Democratic Services</b>	<b>1,294,141</b>	<b>1,207,167</b>
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# Head of Operations

Mark Walsh



## Support Costs & Facilities

- 1080 - Property Services\*
- 1081 - Estates Management\*
- 1082 - CCTV & Support\*
- 1070 - Offices: West Suffolk House\*
- 1071 - Offices: Haverhill House\*
- 1075 - Courier & Postal Service\*
- 1076 - Printing & Copying Service\*

## Leisure Services

- 2000 - Leisure Services Management & Support
- 2010 - Leisure Promotion
- 2011 - Leisure - Commercial Activities
- 2017 - Arboriculture (Tree Maintenance Works)
- 2020 - Other Parks & Play Provision
- 2021 - Abbey Gardens
- 2022 - Nowton Park
- 2023 - East Town Park
- 2024 - Clare Country Park
- 2025 - Children's Play Areas
- 2030 - Arts, Heritage & Cultural Services
- 2031 - Moyse's Hall Museum
- 2032 - West Stow Country Park
- 2035 - Heritage Outreach Services
- 2036 - Heritage Sites & Monuments
- 2037 - West Front Houses
- 2040 - Sports & Leisure Centres
- 2041 - Sports Development & Community Recreation
- 2050 - Cemeteries & Closed Churchyards
- 2055 - Allotments
- 2060 - The Apex
- 2061 - The Athenaeum
- 2062 - The Guildhall, Bury St Edmunds
- 2070 - Tourist Information Centres
- 2071 - Shopmobility
- 2072 - Bury Festival
- 2083 - Leisure & Sports

## Waste

- 3030 - Street Cleansing
- 3040 - Refuse Collection (Black Bin)
- 3041 - Recycling Collection (Blue Bin)
- 3042 - Compostable Collection (Brown Bin)
- 3043 - Bulky, Fridges, Metal & Scrap Collection
- 3044 - Clinical & Hazardous Waste Collection
- 3045 - Multi-Bank Recycling Sites
- 3048 - Trade Waste Service

**Operational**

- 3000 - Depots
- 3060 - Grounds Maintenance Operatives\*
- 3061 - Tree Maintenance Operatives\*
- 3065 - Waste & Cleansing Operatives\*
- 6020 - Markets

**Fleet Management**

- 3005 - Vehicle Workshop
- 3006 - Pool Cars
- 3010 - Vehicle Workshop Trading Account

**Car Parking**

- 3110 - Off Street Car Parks
- 3120 - On Street Car Parks

**Property & CCTV**

- 3020 - Public Conveniences
- 3025 - CCTV
- 3026 - Green Travel
- 3027 - Street Banners & Displays
- 3070 - District Highways Services
- 3071 - Street Furniture
- 3072 - Land Drainage & Associated Works
- 6000 - Industrial & Business Units
- 6010 - Town Centres & Shops

\* These cost centres make up the Section Support Costs and are recharged out as Support Services

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Section Support Costs</b> (Property Services, Estate Management, CCTV & Support)		
Employees	439,109	381,102
Premises-Related Expenditure	31,350	34,990
Transport-Related Expenditure	12,192	13,244
Supplies & Services	21,700	16,850
Support Services	195,834	6,190
Total Expenditure	700,185	452,376
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(100)	(100)
Customer and Client Receipts - Fees & Charges	(3,000)	(3,000)
Recharges	(697,085)	(449,276)
Total Income	(700,185)	(452,376)
<b>Net Expenditure/(Income)</b>	0	0

Cost Centre: 1080, 1081, 1082

<b>Offices: West Suffolk House</b>		
Employees	26,300	0
Premises-Related Expenditure	978,700	985,155
Transport-Related Expenditure	450	0
Supplies & Services	31,150	27,395
Support Services	53,555	73,080
Depreciation & Impairment Losses	101,400	101,400
Total Expenditure	1,191,555	1,187,030
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(562,100)	(526,600)
Customer and Client Receipts - Sales	(11,000)	(11,000)
Customer and Client Receipts - Rents	(15,500)	(86,500)
Financed from Reserves	(101,805)	(101,805)
Recharges	(501,150)	(461,125)
Total Income	(1,191,555)	(1,187,030)
<b>Net Expenditure/(Income)</b>	0	0

Cost Centre: 1070

<b>Offices: Haverhill House</b>		
Employees	5,000	0
Premises-Related Expenditure	201,550	201,050
Supplies & Services	2,900	2,810
Third Party Payments	950	950
Support Services	20,355	28,450
Depreciation & Impairment Losses	5,200	5,200
Total Expenditure	235,955	238,460
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(100,600)	(100,600)
Customer and Client Receipts - Sales	(7,200)	(7,200)
Customer and Client Receipts - Rents	(20,000)	(28,350)
Financed from Reserves	(76,355)	(76,355)
Recharges	(31,800)	(25,955)
Total Income	(235,955)	(238,460)
<b>Net Expenditure/(Income)</b>	0	0

Cost Centre: 1071

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Courier &amp; Postal service</b>		
Premises-Related Expenditure	9,700	19,360
Supplies & Services	94,600	106,550
Third Party Payments	151,000	134,000
Total Expenditure	255,300	259,910
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(113,900)	(125,000)
Recharges	(141,400)	(134,910)
Total Income	(255,300)	(259,910)
<b>Net Expenditure/(Income)</b>	0	0

Cost Centre: 1075

<b>Printing &amp; Copying Service</b>		
Supplies & Services	52,000	52,000
Support Services	11,000	0
Total Expenditure	63,000	52,000
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(26,500)	(26,500)
Recharges	(36,500)	(25,500)
Total Income	(63,000)	(52,000)
<b>Net Expenditure/(Income)</b>	0	0

Cost Centre: 1076

<b>Leisure Services Management &amp; Support</b>		
Employees	160,611	218,609
Premises-Related Expenditure	21,950	5,170
Transport-Related Expenditure	5,790	5,538
Supplies & Services	(3,200)	8,850
Support Services	51,350	66,800
Total Expenditure	236,501	304,967
<b>Income</b>		
Other Grants, Reimbursements & Contributions	0	0
Customer and Client Receipts - Fees & Charges	0	(66,300)
Recharges	(57,654)	0
Total Income	(57,654)	(66,300)
<b>Net Expenditure/(Income)</b>	178,847	238,667

Cost Centre: 2000

<b>Leisure Promotion</b>		
Employees	101,390	62,466
Premises-Related Expenditure	0	2,650
Supplies & Services	58,550	81,550
Total Expenditure	159,940	146,666
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	159,940	146,666

Cost Centre: 2010

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Leisure - Commercial Activities</b>		
Employees	170,970	(3,581)
Premises-Related Expenditure	0	5,300
Supplies & Services	221,300	356,050
Third Party Payments	9,300	10,000
Total Expenditure	401,570	367,769
<b>Income</b>		
Other Grants, Reimbursements & Contributions	0	(10,000)
Customer and Client Receipts - Sales	(270,000)	(465,000)
Customer and Client Receipts - Fees & Charges	(96,800)	(102,000)
Total Income	(366,800)	(577,000)
<b>Net Expenditure/(Income)</b>	34,770	(209,231)

Cost Centre: 2011

<b>Arboriculture (Tree Maintenance Works)</b>		
Employees	66,180	29,631
Premises-Related Expenditure	184,300	271,342
Transport-Related Expenditure	3,796	595
Support Services	49,911	4,670
Total Expenditure	304,187	306,238
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(2,000)	(2,000)
Financed from Reserves	(28,350)	(28,350)
Total Income	(30,350)	(30,350)
<b>Net Expenditure/(Income)</b>	273,837	275,888

Cost Centre: 2017

<b>Other Parks &amp; Play Provision</b>		
Employees	48,435	68,694
Premises-Related Expenditure	516,431	564,804
Transport-Related Expenditure	2,502	2,250
Supplies & Services	12,700	15,330
Third Party Payments	150	0
Support Services	48,996	20,090
Depreciation & Impairment Losses	56,250	56,250
Total Expenditure	685,464	727,418
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(17,150)	(11,950)
Customer and Client Receipts - Sales	(4,000)	(2,000)
Customer and Client Receipts - Fees & Charges	(106,150)	(98,750)
Customer and Client Receipts - Rents	(6,750)	(6,750)
Financed from Reserves	(100,654)	(100,654)
Total Income	(234,704)	(220,104)
<b>Net Expenditure/(Income)</b>	450,760	507,314

Cost Centre: 2020

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Abbey Gardens</b>		
Employees	76,596	77,584
Premises-Related Expenditure	285,400	308,805
Transport-Related Expenditure	934	4,069
Supplies & Services	14,000	8,320
Third Party Payments	1,000	1,000
Support Services	38,271	32,840
Depreciation & Impairment Losses	18,800	18,800
Total Expenditure	435,001	451,418
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(11,600)	(14,600)
Customer and Client Receipts - Sales	(31,300)	(25,900)
Customer and Client Receipts - Fees & Charges	(17,100)	(10,000)
Customer and Client Receipts - Rents	(3,800)	(3,800)
Financed from Reserves	(30,414)	(30,414)
Total Income	(94,214)	(84,714)
<b>Net Expenditure/(Income)</b>	340,787	366,704

Cost Centre: 2021

<b>Nowton Park</b>		
Employees	95,249	91,944
Premises-Related Expenditure	115,400	114,595
Transport-Related Expenditure	6,462	5,669
Supplies & Services	12,250	11,705
Third Party Payments	700	700
Support Services	47,882	38,450
Depreciation & Impairment Losses	62,350	62,350
Total Expenditure	340,293	325,413
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(28,500)	(18,500)
Customer and Client Receipts - Sales	(8,700)	(8,700)
Customer and Client Receipts - Fees & Charges	(62,000)	(57,000)
Customer and Client Receipts - Rents	(9,400)	(13,050)
Financed from Reserves	(25,734)	(25,734)
Total Income	(134,334)	(122,984)
<b>Net Expenditure/(Income)</b>	205,959	202,429

Cost Centre: 2022

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>East Town Park</b>		
Employees	72,502	71,999
Premises-Related Expenditure	28,700	29,855
Transport-Related Expenditure	5,364	4,602
Supplies & Services	8,950	10,200
Third Party Payments	100	0
Support Services	19,925	21,300
Depreciation & Impairment Losses	6,700	6,700
Total Expenditure	142,241	144,656
<b>Income</b>		
Customer and Client Receipts - Sales	(3,850)	(7,000)
Customer and Client Receipts - Fees & Charges	(750)	(1,500)
Financed from Reserves	(4,679)	(4,679)
Total Income	(9,279)	(13,179)
<b>Net Expenditure/(Income)</b>	132,962	131,477

Cost Centre: 2023

<b>Clare Country Park</b>		
Employees	6,662	6,294
Premises-Related Expenditure	18,000	19,380
Transport-Related Expenditure	285	205
Supplies & Services	4,500	4,500
Total Expenditure	29,447	30,379
<b>Income</b>		
Customer and Client Receipts - Sales	(1,000)	(1,000)
Customer and Client Receipts - Fees & Charges	(28,000)	(28,000)
Total Income	(29,000)	(29,000)
<b>Net Expenditure/(Income)</b>	447	1,379

Cost Centre: 2024

<b>Childrens's Play Areas</b>		
Employees	41,055	25,701
Premises-Related Expenditure	53,550	70,830
Transport-Related Expenditure	5,415	4,360
Supplies & Services	50	2,500
Support Services	18,859	13,530
Depreciation & Impairment Losses	37,350	37,350
Total Expenditure	156,279	154,271
<b>Income</b>		
Financed from Reserves	(6,800)	(6,800)
Total Income	(6,800)	(6,800)
<b>Net Expenditure/(Income)</b>	149,479	147,471

Cost Centre: 2025



## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Arts, Heritage &amp; Cultural Services</b>		
Employees	1,806	(46)
Premises-Related Expenditure	17,900	17,900
Transport-Related Expenditure	57	0
Supplies & Services	184,850	103,165
Support Services	45,361	21,690
Depreciation & Impairment Losses	1,300	1,300
Total Expenditure	251,274	144,009
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	251,274	144,009

Cost Centre: 2030

<b>Moyse's Hall Museum</b>		
Employees	187,845	317,381
Premises-Related Expenditure	113,300	117,475
Transport-Related Expenditure	773	1,009
Supplies & Services	25,850	15,880
Third Party Payments	1,750	1,750
Support Services	44,302	48,890
Depreciation & Impairment Losses	20,400	20,400
Total Expenditure	394,220	522,785
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(300)	(2,000)
Customer and Client Receipts - Sales	(18,000)	(5,000)
Customer and Client Receipts - Fees & Charges	(55,300)	(30,000)
Financed from Reserves	(44,452)	(44,452)
Recharges	(650)	0
Total Income	(118,702)	(81,452)
<b>Net Expenditure/(Income)</b>	275,518	441,333

Cost Centre: 2031

<b>West Stow Country Park</b>		
Employees	197,516	79,381
Premises-Related Expenditure	128,221	134,335
Transport-Related Expenditure	1,170	214
Supplies & Services	88,750	68,005
Third Party Payments	2,000	2,000
Support Services	60,690	62,130
Depreciation & Impairment Losses	44,800	44,800
Total Expenditure	523,147	390,865
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(7,500)	(7,500)
Customer and Client Receipts - Sales	(74,000)	(50,350)
Customer and Client Receipts - Fees & Charges	(165,600)	(165,600)
Customer and Client Receipts - Rents	(11,350)	(11,350)
Financed from Reserves	(30,535)	(30,535)
Total Income	(288,985)	(265,335)
<b>Net Expenditure/(Income)</b>	234,162	125,530

Cost Centre: 2032, 2033

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Heritage Outreach Services</b>		
Supplies & Services	17,000	0
Third Party Payments	3,500	3,500
Support Services	3,000	1,010
Total Expenditure	23,500	4,510
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	23,500	4,510

Cost Centre: 2035

<b>Heritage Sites &amp; Monuments</b>		
Premises-Related Expenditure	18,750	18,815
Support Services	5,407	6,110
Total Expenditure	24,157	24,925
<b>Income</b>		
Financed from Reserves	(15,207)	(15,207)
Total Income	(15,207)	(15,207)
<b>Net Expenditure/(Income)</b>	8,950	9,718

Cost Centre: 2036

<b>West Front Houses</b>		
Premises-Related Expenditure	98,500	100,065
Support Services	8,403	9,980
Total Expenditure	106,903	110,045
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(5,800)	(5,800)
Customer and Client Receipts - Rents	(1,800)	(1,800)
Financed from Reserves	(38,603)	(38,603)
Total Income	(46,203)	(46,203)
<b>Net Expenditure/(Income)</b>	60,700	63,842

Cost Centre: 2037

<b>Sports &amp; Leisure Centres</b>		
Premises-Related Expenditure	373,400	382,180
Supplies & Services	318,850	302,155
Support Services	45,482	34,730
Depreciation & Impairment Losses	570,400	570,400
Total Expenditure	1,308,132	1,289,465
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(750)	(750)
Customer and Client Receipts - Sales	(26,350)	(26,350)
Customer and Client Receipts - Rents	(400)	(400)
Financed from Reserves	(86,564)	(86,564)
Total Income	(114,064)	(114,064)
<b>Net Expenditure/(Income)</b>	1,194,068	1,175,401

Cost Centre: 2040

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Sports Development &amp; Community Recreation</b>		
Employees	18,004	(15,304)
Premises-Related Expenditure	100	130
Transport-Related Expenditure	4,380	2,405
Supplies & Services	19,100	6,500
Third Party Payments	16,000	0
Support Services	110,805	18,950
Depreciation & Impairment Losses	8,400	8,400
Total Expenditure	176,789	21,081
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(7,000)	(7,000)
Total Income	(7,000)	(7,000)
<b>Net Expenditure/(Income)</b>	169,789	14,081

Cost Centre: 2041

<b>Cemeteries &amp; Closed Churchyards</b>		
Employees	38,670	38,597
Premises-Related Expenditure	274,800	297,465
Transport-Related Expenditure	3,127	3,127
Supplies & Services	2,650	2,600
Support Services	35,076	8,450
Depreciation & Impairment Losses	1,700	1,700
Total Expenditure	356,023	351,939
<b>Income</b>		
Customer and Client Receipts - Sales	(2,000)	(2,000)
Customer and Client Receipts - Fees & Charges	(96,500)	(96,500)
Financed from Reserves	(24,565)	(24,565)
Total Income	(123,065)	(123,065)
<b>Net Expenditure/(Income)</b>	232,958	228,874

Cost Centre: 2050

<b>Allotments</b>		
Premises-Related Expenditure	550	550
Support Services	1,650	410
Total Expenditure	2,200	960
<b>Income</b>		
Customer and Client Receipts - Rents	(350)	(350)
Total Income	(350)	(350)
<b>Net Expenditure/(Income)</b>	1,850	610

Cost Centre: 2055

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>The Apex</b>		
Employees	152,010	360,668
Premises-Related Expenditure	565,350	572,870
Transport-Related Expenditure	916	333
Supplies & Services	23,200	18,850
Third Party Payments	400	400
Support Services	114,686	116,110
Depreciation & Impairment Losses	542,500	542,500
Total Expenditure	1,399,062	1,611,731
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(47,100)	(47,100)
Customer and Client Receipts - Sales	(60,000)	(60,000)
Financed from Reserves	(113,469)	(113,469)
Recharges	(928)	0
Total Income	(221,497)	(220,569)
<b>Net Expenditure/(Income)</b>	1,177,565	1,391,162

Cost Centre: 2060

<b>The Athenaeum</b>		
Employees	28,482	(719)
Premises-Related Expenditure	150,450	154,360
Supplies & Services	1,500	1,280
Third Party Payments	2,700	2,700
Support Services	25,163	28,330
Depreciation & Impairment Losses	27,250	27,250
Total Expenditure	235,545	213,201
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(25,400)	(25,400)
Customer and Client Receipts - Sales	(15,600)	(15,600)
Customer and Client Receipts - Fees & Charges	(25,000)	(25,000)
Customer and Client Receipts - Rents	(950)	(950)
Financed from Reserves	(51,470)	(51,470)
Total Income	(118,420)	(118,420)
<b>Net Expenditure/(Income)</b>	117,125	94,781

Cost Centre: 2061

<b>The Guildhall, Bury St Edmunds</b>		
Premises-Related Expenditure	51,500	52,680
Supplies & Services	50	55
Support Services	1,649	1,720
Total Expenditure	53,199	54,455
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(7,150)	(7,000)
Customer and Client Receipts - Fees & Charges	(200)	0
Financed from Reserves	(5,849)	(5,849)
Total Income	(13,199)	(12,849)
<b>Net Expenditure/(Income)</b>	40,000	41,606

Cost Centre: 2062

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Tourist Information Centres</b>		
Employees	76,011	61,300
Premises-Related Expenditure	53,800	1,420
Transport-Related Expenditure	229	97
Supplies & Services	82,450	46,650
Third Party Payments	8,600	8,600
Support Services	44,667	36,770
Total Expenditure	265,757	154,837
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(900)	(900)
Customer and Client Receipts - Sales	(76,700)	(42,900)
Customer and Client Receipts - Fees & Charges	(11,350)	(11,351)
Financed from Reserves	(10,528)	0
Total Income	(99,478)	(55,151)
<b>Net Expenditure/(Income)</b>	166,279	99,686

Cost Centre: 2070

<b>Shopmobility</b>		
Employees	6,760	(173)
Premises-Related Expenditure	11,400	10,805
Transport-Related Expenditure	25	0
Supplies & Services	12,350	12,015
Third Party Payments	4,700	4,700
Support Services	2,634	1,710
Depreciation & Impairment Losses	100	100
Total Expenditure	37,969	29,157
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(3,850)	(3,850)
Financed from Reserves	(7,019)	(7,019)
Total Income	(10,869)	(10,869)
<b>Net Expenditure/(Income)</b>	27,100	18,288

Cost Centre: 2071

<b>Bury Festival</b>		
Premises-Related Expenditure	2,650	2,660
Supplies & Services	190,050	100,050
Third Party Payments	22,000	22,000
Support Services	31,747	7,570
Total Expenditure	246,447	132,280
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(42,500)	(9,500)
Customer and Client Receipts - Sales	(133,050)	(82,000)
Customer and Client Receipts - Fees & Charges	(4,150)	(4,150)
Total Income	(179,700)	(95,650)
<b>Net Expenditure/(Income)</b>	66,747	36,630

Cost Centre: 2072

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Leisure &amp; Sports</b>		
Supplies & Services	0	49,900
Total Expenditure	0	49,900
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	0	49,900

Cost Centre: 2083

<b>Street Cleansing</b>		
Employees	67,371	70,478
Premises-Related Expenditure	1,261,334	1,294,840
Transport-Related Expenditure	3,841	3,766
Supplies & Services	12,853	12,000
Third Party Payments	2,000	2,000
Support Services	62,405	13,680
Total Expenditure	1,409,804	1,396,764
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(45,100)	(48,000)
Customer and Client Receipts - Fees & Charges	(15,000)	(23,500)
Total Income	(60,100)	(71,500)
<b>Net Expenditure/(Income)</b>	1,349,704	1,325,264

Cost Centre: 3030

<b>Refuse Collection (Black Bin)</b>		
Employees	(17,904)	31,601
Premises-Related Expenditure	967,327	892,665
Transport-Related Expenditure	565	565
Supplies & Services	48,587	47,600
Support Services	19,831	7,440
Total Expenditure	1,018,406	979,871
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(16,000)	(16,000)
Customer and Client Receipts - Fees & Charges	(600)	(6,600)
Financed from Reserves	(9,000)	(9,000)
Total Income	(25,600)	(31,600)
<b>Net Expenditure/(Income)</b>	992,806	948,271

Cost Centre: 3040

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Recycling Collection (Blue Bins)</b>		
Employees	33,628	73,209
Premises-Related Expenditure	843,649	803,285
Transport-Related Expenditure	565	565
Supplies & Services	51,860	56,650
Third Party Payments	145,850	98,000
Support Services	30,391	6,830
Total Expenditure	1,105,943	1,038,539
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(443,650)	(426,500)
Customer and Client Receipts - Sales	(600)	(600)
Customer and Client Receipts - Fees & Charges	0	(5,500)
Financed from Reserves	(8,500)	(8,500)
Total Income	(452,750)	(441,100)
<b>Net Expenditure/(Income)</b>	653,193	597,439

Cost Centre: 3041

<b>Compostable Collection (Brown Bins)</b>		
Employees	24,705	27,473
Premises-Related Expenditure	563,693	577,840
Transport-Related Expenditure	80	80
Supplies & Services	47,055	42,702
Third Party Payments	558,000	475,000
Support Services	35,608	5,320
Total Expenditure	1,229,141	1,128,415
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(832,600)	(755,000)
Customer and Client Receipts - Fees & Charges	(3,000)	(8,500)
Financed from Reserves	(12,300)	(12,300)
Total Income	(847,900)	(775,800)
<b>Net Expenditure/(Income)</b>	381,241	352,615

Cost Centre: 3042

<b>Bulky, Fridges, Metal &amp; Scrap Collection</b>		
Employees	11,898	19,390
Premises-Related Expenditure	129,259	132,504
Transport-Related Expenditure	410	410
Supplies & Services	75	0
Support Services	15,116	2,180
Total Expenditure	156,758	154,484
<b>Income</b>		
Customer and Client Receipts - Sales	(5,000)	(5,000)
Customer and Client Receipts - Fees & Charges	(31,000)	(33,000)
Total Income	(36,000)	(38,000)
<b>Net Expenditure/(Income)</b>	120,758	116,484

Cost Centre: 3043

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Clinical &amp; Hazardous Waste Collection</b>		
Employees	6,877	6,923
Premises-Related Expenditure	1,924	2,140
Transport-Related Expenditure	40	40
Supplies & Services	43	0
Third Party Payments	16,500	16,500
Support Services	8,840	1,410
Total Expenditure	34,224	27,013
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(7,000)	(7,000)
Total Income	(7,000)	(7,000)
<b>Net Expenditure/(Income)</b>	27,224	20,013

Cost Centre: 3044

<b>Multi-Bank Recycling Sites</b>		
Employees	13,718	44,126
Premises-Related Expenditure	647	760
Transport-Related Expenditure	525	525
Supplies & Services	4,586	3,200
Third Party Payments	80,657	80,157
Support Services	18,834	3,280
Total Expenditure	118,967	132,048
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(90,000)	(90,000)
Customer and Client Receipts - Sales	(22,150)	(11,000)
Total Income	(112,150)	(101,000)
<b>Net Expenditure/(Income)</b>	6,817	31,048

Cost Centre: 3045

<b>Trade Waste</b>		
Employees	32,534	106,634
Premises-Related Expenditure	476,871	488,820
Transport-Related Expenditure	3,001	3,001
Supplies & Services	89,003	89,003
Third Party Payments	537,500	542,500
Support Services	34,098	18,090
Total Expenditure	1,173,007	1,248,048
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(10,000)	(10,000)
Customer and Client Receipts - Sales	(500)	(140,500)
Customer and Client Receipts - Fees & Charges	(1,140,000)	(1,040,000)
Financed from Reserves	(28,600)	(28,600)
Recharges	(37,050)	(34,000)
Total Income	(1,216,150)	(1,253,100)
<b>Net Expenditure/(Income)</b>	(43,143)	(5,052)

Cost Centre: 3048



## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Depots</b>		
Employees	85,643	84,181
Premises-Related Expenditure	442,059	428,596
Transport-Related Expenditure	33,425	33,960
Supplies & Services	13,502	12,720
Third Party Payments	850	850
Support Services	37,918	47,270
Depreciation & Impairment Losses	84,100	84,100
Total Expenditure	697,497	691,677
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(15,800)	(15,800)
Customer and Client Receipts - Fees & Charges	(300)	(300)
Financed from Reserves	(142,713)	(142,713)
Recharges	(482,917)	(515,442)
Total Income	(641,730)	(674,255)
<b>Net Expenditure/(Income)</b>	55,767	17,422

Cost Centre: 3000

<b>Grounds Maintenance Operatives</b>		
Employees	877,082	869,718
Premises-Related Expenditure	89,169	98,270
Transport-Related Expenditure	240,454	255,974
Supplies & Services	100,547	98,280
Third Party Payments	46,000	64,000
Support Services	70,852	74,230
Depreciation & Impairment Losses	67,000	67,000
Total Expenditure	1,491,104	1,527,472
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(83,500)	(83,500)
Recharges	(1,317,181)	(1,426,549)
Total Income	(1,400,681)	(1,510,049)
<b>Net Expenditure/(Income)</b>	90,423	17,423

Cost Centre: 3060

<b>Tree Maintenance Operatives</b>		
Employees	0	61,902
Transport-Related Expenditure	0	6,810
Supplies & Services	0	8,800
Total Expenditure	0	77,512
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	0	(10,000)
Recharges	0	(67,512)
Total Income	0	(77,512)
<b>Net Expenditure/(Income)</b>	0	0

Cost Centre: 3061

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Waste &amp; Cleansing Operatives</b>		
Employees	2,647,290	2,432,339
Premises-Related Expenditure	155,626	168,342
Transport-Related Expenditure	1,066,512	1,145,750
Supplies & Services	29,313	48,050
Third Party Payments	4,000	4,000
Support Services	173,660	168,080
Depreciation & Impairment Losses	306,700	306,700
Total Expenditure	4,383,101	4,273,261
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(1,000)	(1,000)
Recharges	(4,384,696)	(4,324,529)
Total Income	(4,385,696)	(4,325,529)
<b>Net Expenditure/(Income)</b>	(2,595)	(52,268)

Cost Centre: 3065

<b>Markets</b>		
Employees	62,262	53,860
Premises-Related Expenditure	178,659	181,890
Transport-Related Expenditure	1,608	1,735
Supplies & Services	11,051	11,051
Third Party Payments	56,850	56,850
Support Services	14,727	6,780
Total Expenditure	325,157	312,166
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(8,750)	(8,750)
Customer and Client Receipts - Sales	(3,600)	(3,600)
Customer and Client Receipts - Fees & Charges	(401,000)	(361,000)
Financed from Reserves	(4,679)	(4,679)
Recharges	(46,505)	0
Total Income	(464,534)	(378,029)
<b>Net Expenditure/(Income)</b>	(139,377)	(65,863)

Cost Centre: 6020

<b>Vehicle Workshop &amp; Pool Cars</b>		
Employees	368,543	363,779
Premises-Related Expenditure	91,229	106,164
Transport-Related Expenditure	512,059	508,245
Supplies & Services	33,275	31,151
Support Services	68,433	44,130
Depreciation & Impairment Losses	7,750	7,750
Total Expenditure	1,081,289	1,061,219
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(480,100)	(458,000)
Customer and Client Receipts - Fees & Charges	(1,000)	(14,000)
Recharges	(569,495)	(539,939)
Total Income	(1,050,595)	(1,011,939)
<b>Net Expenditure/(Income)</b>	30,694	49,280

Cost Centre: 3005, 3006, 3010

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Off Street Car Parks</b>		
Employees	169,526	166,524
Premises-Related Expenditure	873,900	904,640
Transport-Related Expenditure	7,294	6,032
Supplies & Services	97,350	97,275
Third Party Payments	29,050	269,050
Support Services	93,424	103,830
Depreciation & Impairment Losses	742,050	742,050
Total Expenditure	2,012,594	2,289,401
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(34,900)	(34,900)
Customer and Client Receipts - Sales	(7,500)	(7,500)
Customer and Client Receipts - Fees & Charges	(3,728,800)	(3,968,800)
Customer and Client Receipts - Rents	(24,600)	(24,600)
Financed from Reserves	(52,640)	(52,640)
Recharges	(102,875)	0
Total Income	(3,951,315)	(4,088,440)
<b>Net Expenditure/(Income)</b>	<b>(1,938,721)</b>	<b>(1,799,039)</b>

Cost Centre: 3110

<b>On Street Car Parking</b>		
Employees	115,776	78,566
Premises-Related Expenditure	3,100	3,100
Transport-Related Expenditure	781	136
Supplies & Services	20,500	20,500
Third Party Payments	594,994	659,734
Support Services	119,649	7,960
Total Expenditure	854,800	769,996
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(854,800)	(920,000)
Total Income	(854,800)	(920,000)
<b>Net Expenditure/(Income)</b>	<b>0</b>	<b>(150,004)</b>

Cost Centre: 3120

<b>Public Conveniences</b>		
Premises-Related Expenditure	194,550	193,955
Supplies & Services	500	500
Third Party Payments	5,250	2,750
Support Services	8,951	11,580
Depreciation & Impairment Losses	16,750	16,750
Total Expenditure	226,001	225,535
<b>Income</b>		
Financed from Reserves	(37,434)	(37,434)
Total Income	(37,434)	(37,434)
<b>Net Expenditure/(Income)</b>	<b>188,567</b>	<b>188,101</b>

Cost Centre: 3020

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>CCTV</b>		
Employees	206,303	199,637
Premises-Related Expenditure	16,200	18,340
Supplies & Services	158,050	117,700
Support Services	85,950	82,710
Total Expenditure	466,503	418,387
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(154,150)	(146,150)
Customer and Client Receipts - Fees & Charges	(1,750)	(1,750)
Total Income	(155,900)	(147,900)
<b>Net Expenditure/(Income)</b>	310,603	270,487

Cost Centre: 3025

<b>Green Travel Plan</b>		
Premises-Related Expenditure	30,500	31,100
Supplies & Services	17,100	6,000
Third Party Payments	13,350	13,350
Support Services	31,600	1,970
Depreciation & Impairment Losses	13,000	13,000
Total Expenditure	105,550	65,420
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(37,000)	(37,000)
Customer and Client Receipts - Fees & Charges	(18,150)	(20,150)
Financed from Reserves	(37,400)	(24,750)
Total Income	(92,550)	(81,900)
<b>Net Expenditure/(Income)</b>	13,000	(16,480)

Cost Centre: 3026

<b>Street Banners &amp; Displays</b>		
Employees	1,893	1,844
Premises-Related Expenditure	3,800	4,150
Transport-Related Expenditure	119	119
Support Services	3,550	3,510
Total Expenditure	9,362	9,623
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(6,200)	(6,200)
Total Income	(6,200)	(6,200)
<b>Net Expenditure/(Income)</b>	3,162	3,423

Cost Centre: 3027

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>District Highways Services</b>		
Employees	52,880	43,214
Premises-Related Expenditure	349,700	373,610
Transport-Related Expenditure	1,853	2,323
Supplies & Services	20,650	23,735
Support Services	48,663	46,010
Depreciation & Impairment Losses	79,400	79,400
Total Expenditure	553,146	568,292
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(47,150)	(47,150)
Customer and Client Receipts - Fees & Charges	(4,500)	(5,800)
Financed from Reserves	(23,396)	0
Recharges	(87,398)	0
Total Income	(162,444)	(52,950)
<b>Net Expenditure/(Income)</b>	390,702	515,342

Cost Centre: 3070

<b>Street Furniture</b>		
Employees	4,545	4,426
Premises-Related Expenditure	182,600	179,000
Transport-Related Expenditure	286	285
Supplies & Services	2,500	2,500
Third Party Payments	8,250	8,250
Support Services	10,787	2,620
Total Expenditure	208,968	197,081
<b>Income</b>		
Financed from Reserves	(585)	(585)
Total Income	(585)	(585)
<b>Net Expenditure/(Income)</b>	208,383	196,496

Cost Centre: 3071

<b>Land Drainage &amp; Associated Works</b>		
Premises-Related Expenditure	2,650	2,890
Third Party Payments	7,000	7,000
Support Services	7,250	800
Total Expenditure	16,900	10,690
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(1,000)	(1,000)
Total Income	(1,000)	(1,000)
<b>Net Expenditure/(Income)</b>	15,900	9,690

Cost Centre: 3072

## Operations

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Industrial &amp; Business Units</b>		
Premises-Related Expenditure	451,467	423,290
Supplies & Services	5,300	6,810
Support Services	181,121	298,260
Depreciation & Impairment Losses	579,000	579,000
Total Expenditure	<b>1,216,888</b>	<b>1,307,360</b>
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(48,300)	(48,300)
Customer and Client Receipts - Fees & Charges	(38,050)	(38,050)
Customer and Client Receipts - Rents	(1,653,220)	(1,653,220)
Financed from Reserves	(107,621)	(107,621)
Total Income	<b>(1,847,191)</b>	<b>(1,847,191)</b>
<b>Net Expenditure/(Income)</b>	<b>(630,303)</b>	<b>(539,831)</b>

Cost Centre: 6000

<b>Town Centres &amp; Shops</b>		
Premises-Related Expenditure	76,500	132,000
Support Services	12,988	15,660
Total Expenditure	<b>89,488</b>	<b>147,660</b>
<b>Income</b>		
Customer and Client Receipts - Rents	(808,930)	(808,930)
Financed from Reserves	(89,488)	(89,488)
Total Income	<b>(898,418)</b>	<b>(898,418)</b>
<b>Net Expenditure/(Income)</b>	<b>(808,930)</b>	<b>(750,758)</b>

Cost Centre: 6010

<b>Total Operations</b>	<b>7,251,248</b>	<b>7,028,228</b>
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# Head of Planning & Growth

Steven Wood



## **Planning Services**

- 5000 - Development Control
- 5005 - Planning Policy
- 5006 - Local Plan
- 5010 - Building Control
- 5015 - Planning & Regulatory Support
- 1060 - Land Charges

## **Environment & Regulation**

- 3090 - Prevention of Pollution
- 3091 - Environmental Management
- 3092 - Drinking Water Quality
- 3093 - Climate Change
- 3095 - Licensing
- 3096 - Hackney Carriage & Private Hire Licensing
- 3097 - Food Safety
- 3098 - Health & Safety at Work Act/Enforcement
- 4020 - Home Energy Conservation

## **Economic Development & Growth**

- 5020 - Economic Development & Growth
- 5021 - Strategic Tourism & Markets
- 5022 - Bury Christmas Fayre
- 5023 - Park & Ride

## Planning & Growth

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Development Control</b>		
Employees	398,167	432,719
Premises-Related Expenditure	64,300	25,220
Transport-Related Expenditure	8,966	10,718
Supplies & Services	138,400	117,350
Support Services	849,169	184,600
Total Expenditure	1,459,002	770,607
<b>Income</b>		
Customer and Client Receipts - Sales	(13,200)	(13,200)
Customer and Client Receipts - Fees & Charges	(830,000)	(876,000)
Total Income	(843,200)	(889,200)
<b>Net Expenditure/(Income)</b>	615,802	(118,593)

Cost Centre: 5000

<b>Planning Policy</b>		
Employees	714,372	501,347
Premises-Related Expenditure	24,400	47,030
Transport-Related Expenditure	14,286	9,099
Supplies & Services	23,600	29,250
Support Services	70,270	63,690
Total Expenditure	846,928	650,416
<b>Income</b>		
Financed from Reserves	0	(54,870)
Recharges	(218,495)	0
Total Income	(218,495)	(54,870)
<b>Net Expenditure/(Income)</b>	628,433	595,546

Cost Centre: 5005

<b>Local Plan</b>		
Employees	550	0
Supplies & Services	92,900	140,000
Support Services	10,700	6,320
Total Expenditure	104,150	146,320
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(55,000)	(55,000)
Financed from Reserves	(101,600)	(101,600)
Total Income	(156,600)	(156,600)
<b>Net Expenditure/(Income)</b>	(52,450)	(10,280)

Cost Centre: 5006



## Planning & Growth

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Building Control</b>		
Employees	196,767	162,190
Premises-Related Expenditure	15,550	14,500
Transport-Related Expenditure	13,762	18,365
Supplies & Services	9,700	9,500
Support Services	196,791	54,630
Total Expenditure	432,570	259,185
<b>Income</b>		
Other Grants, Reimbursements & Contributions	0	4,297
Customer and Client Receipts - Fees & Charges	(350,750)	(350,750)
Total Income	(350,750)	(346,453)
<b>Net Expenditure/(Income)</b>	81,820	(87,268)

Cost Centre: 5010

<b>Planning &amp; Regulatory Support</b>		
Employees	275,617	273,659
Premises-Related Expenditure	24,400	20,500
Transport-Related Expenditure	3,958	1,251
Supplies & Services	1,850	1,700
Support Services	37,934	51,000
Total Expenditure	343,759	348,110
<b>Income</b>		
Recharges	(359,693)	0
Total Income	(359,693)	0
<b>Net Expenditure/(Income)</b>	(15,934)	348,110

Cost Centre: 5015

<b>Land Charges</b>		
Employees	26,063	47,440
Transport-Related Expenditure	90	90
Supplies & Services	4,800	4,800
Third Party Payments	30,000	30,000
Support Services	86,171	14,120
Total Expenditure	147,124	96,450
<b>Income</b>		
Other Grants, Reimbursements & Contributions	0	(18,400)
Customer and Client Receipts - Fees & Charges	(200,000)	(200,000)
Total Income	(200,000)	(218,400)
<b>Net Expenditure/(Income)</b>	(52,876)	(121,950)

Cost Centre: 1060

## Planning & Growth

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Prevention of Pollution</b>		
Employees	73,222	65,101
Premises-Related Expenditure	33,100	10,800
Transport-Related Expenditure	1,909	1,039
Supplies & Services	14,200	11,800
Third Party Payments	12,500	9,500
Support Services	90,067	65,700
Total Expenditure	224,998	163,940
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(18,500)	(18,500)
Recharges	(172,542)	0
Total Income	(191,042)	(18,500)
<b>Net Expenditure/(Income)</b>	33,956	145,440

Cost Centre: 3090

<b>Environmental Management</b>		
Employees	32,874	7,384
Premises-Related Expenditure	0	2,650
Transport-Related Expenditure	1,165	394
Supplies & Services	12,000	2,000
Support Services	6,450	1,400
Total Expenditure	52,489	13,828
<b>Income</b>		
Financed from Reserves	(10,000)	0
Total Income	(10,000)	0
<b>Net Expenditure/(Income)</b>	42,489	13,828

Cost Centre: 3091

<b>Drinking Water Quality</b>		
Employees	10,610	10,078
Transport-Related Expenditure	379	186
Third Party Payments	4,050	4,050
Support Services	1,350	1,010
Total Expenditure	16,389	15,324
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(9,300)	(9,300)
Total Income	(9,300)	(9,300)
<b>Net Expenditure/(Income)</b>	7,089	6,024

Cost Centre: 3092

## Planning & Growth

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Climate Change</b>		
Employees	71,833	72,782
Premises-Related Expenditure	0	2,650
Transport-Related Expenditure	3,192	2,999
Supplies & Services	12,850	13,000
Support Services	5,400	700
Total Expenditure	93,275	92,131
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	93,275	92,131

Cost Centre: 3093

<b>Licensing</b>		
Employees	34,939	41,713
Premises-Related Expenditure	29,450	8,110
Transport-Related Expenditure	980	80
Supplies & Services	30,600	46,360
Support Services	79,184	76,140
Total Expenditure	175,153	172,403
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(500)	(500)
Customer and Client Receipts - Fees & Charges	(156,800)	(156,800)
Recharges	(121,101)	0
Total Income	(278,401)	(157,300)
<b>Net Expenditure/(Income)</b>	(103,248)	15,103

Cost Centre: 3095

<b>Hackney Carriage &amp; Private Hire Licensing</b>		
Transport-Related Expenditure	19,512	21,960
Supplies & Services	14,000	14,300
Support Services	41,500	2,800
Total Expenditure	75,012	39,060
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(96,000)	(96,400)
Total Income	(96,000)	(96,400)
<b>Net Expenditure/(Income)</b>	(20,988)	(57,340)

Cost Centre: 3096

## Planning & Growth

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Food Safety</b>		
Employees	74,466	92,565
Premises-Related Expenditure	0	5,300
Transport-Related Expenditure	4,756	3,564
Supplies & Services	2,850	14,350
Support Services	94,419	2,940
Total Expenditure	176,491	118,719
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(14,550)	(14,550)
Total Income	(14,550)	(14,550)
<b>Net Expenditure/(Income)</b>	161,941	104,169

Cost Centre: 3097

<b>Health &amp; Safety at Work Act/Enforcement</b>		
Employees	74,466	88,651
Premises-Related Expenditure	0	5,300
Transport-Related Expenditure	4,756	5,940
Supplies & Services	900	900
Support Services	35,119	2,040
Total Expenditure	115,241	102,831
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	115,241	102,831

Cost Centre: 3098

<b>Home Energy Conservation</b>		
Supplies & Services	4,750	5,000
Support Services	57,650	1,200
Total Expenditure	62,400	6,200
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	62,400	6,200

Cost Centre: 4020

<b>Economic Development &amp; Growth</b>		
Employees	130,904	193,505
Premises-Related Expenditure	8,900	13,970
Transport-Related Expenditure	6,712	4,912
Supplies & Services	629,450	654,900
Support Services	29,167	28,010
Total Expenditure	805,133	895,297
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(616,000)	(616,000)
Financed from Reserves	(6,500)	(6,500)
Recharges	(58,641)	0
Total Income	(681,141)	(622,500)
<b>Net Expenditure/(Income)</b>	123,992	272,797

Cost Centre: 5020; 5024

## Planning & Growth

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Strategic Tourism &amp; Markets</b>		
Employees	44,548	33,778
Premises-Related Expenditure	50	50
Transport-Related Expenditure	910	910
Supplies & Services	42,000	7,500
Support Services	33,000	5,530
Total Expenditure	120,508	47,768
<b>Income</b>		
Financed from Reserves	(5,000)	(5,000)
Total Income	(5,000)	(5,000)
<b>Net Expenditure/(Income)</b>	115,508	42,768

Cost Centre : 5021

<b>Bury Christmas Fayre</b>		
Employees	6,400	0
Premises-Related Expenditure	3,100	3,360
Supplies & Services	35,500	35,500
Third Party Payments	49,250	49,250
Support Services	14,150	5,370
Total Expenditure	108,400	93,480
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(4,750)	(4,750)
Customer and Client Receipts - Fees & Charges	(110,100)	(117,250)
Total Income	(114,850)	(122,000)
<b>Net Expenditure/(Income)</b>	(6,450)	(28,520)

Cost Centre: 5022

<b>Total Planning &amp; Growth</b>	<b>1,830,000</b>	<b>1,320,996</b>
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## **Head of Resources & Performance**

(S151 Officer)

Rachael Mann



### **Section Support Costs**

- 1000 - Resources & Performance\*
- 1001 - Internal Audit\*
- 1002 - ICT\*
- 1010 - Anglia Revenues Partnership\*

### **Resources & Performance**

- 1012 - Council Tax Administration
- 1013 - Business Rate Administration
- 1090 - Grants to Organisations
- 4025 - Housing Act Advances
- 4090 - Housing Benefits
- 1020 - Emergency Planning
- 1100 - Corporate Expenditure
- 1150 - Non-Distributed Costs
- 1151 - Non-Distributed Costs - Cost of Unused Assets
- 7000 - Interest Transactions
- 8000 - General Fund Adjustments

\* These cost centres make up the Section Support Costs and are recharged out as Support Services

## Resources & Performance

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Section Support Costs</b> (Resources & Performance, Internal Audit, ICT & ARP)		
Employees	2,488,950	2,402,110
Premises-Related Expenditure	88,450	90,790
Transport-Related Expenditure	63,509	28,910
Supplies & Services	572,596	545,039
Third Party Payments	204,947	213,347
Support Services	220,686	16,560
Depreciation & Impairment Losses	40,150	40,150
Total Expenditure	3,679,288	3,336,906
<b>Income</b>		
Other Grants, Reimbursements & Contributions	(323,135)	(259,599)
Financed from Reserves	(96,050)	0
Recharges	(3,361,602)	(3,077,307)
Total Income	(3,780,787)	(3,336,906)
<b>Net Expenditure/(Income)</b>	(101,499)	0

Cost Centre: 1000, 1001, 1002, 1010

<b>Council Tax Administration</b>		
Supplies & Services	41,050	38,050
Support Services	1,098,750	650,225
Total Expenditure	1,139,800	688,275
<b>Income</b>		
Government Grants	(106,456)	(98,098)
Customer and Client Receipts - Fees & Charges	(133,900)	(133,900)
Total Income	(240,356)	(231,998)
<b>Net Expenditure/(Income)</b>	899,444	456,277

Cost Centre: 1012

<b>Business Rate Administration</b>		
Supplies & Services	1,750	1,750
Transfer Payments	118,000	0
Support Services	182,400	163,698
Total Expenditure	302,150	165,448
<b>Income</b>		
Government Grants	(166,400)	0
Other Grants, Reimbursements & Contributions	0	(162,652)
Customer and Client Receipts - Fees & Charges	(12,500)	(12,500)
Total Income	(178,900)	(175,152)
<b>Net Expenditure/(Income)</b>	123,250	(9,704)

Cost Centre: 1013

## Resources & Performance

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Grants to Organisations</b>		
Supplies & Services	498,333	222,827
Support Services	23,200	1,710
Total Expenditure	521,533	224,537
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	521,533	224,537

Cost Centre: 1090

<b>Housing Act Advances</b>		
Support Services	350	0
Total Expenditure	350	0
<b>Income</b>		
Interest	(100)	0
Total Income	(100)	0
<b>Net Expenditure/(Income)</b>	250	0

Cost Centre: 4025

<b>Housing Benefits</b>		
Employees	14,000	0
Premises-Related Expenditure	19,350	3,710
Supplies & Services	9,250	27,700
Transfer Payments	28,540,789	31,109,802
Support Services	1,001,400	981,088
Total Expenditure	29,584,789	32,122,300
<b>Income</b>		
Government Grants	(28,727,347)	(31,329,151)
Other Grants, Reimbursements & Contributions	(336,570)	(250,000)
Financed from Reserves	0	(86,570)
Recharges	(206,050)	0
Total Income	(29,269,967)	(31,665,721)
<b>Net Expenditure/(Income)</b>	314,822	456,579

Cost Centre: 4090

<b>Emergency Planning</b>		
Premises-Related Expenditure	1,850	4,670
Supplies & Services	3,800	0
Third Party Payments	27,900	26,050
Support Services	9,700	4,530
Total Expenditure	43,250	35,250
<b>Income</b>		
Total Income	0	0
<b>Net Expenditure/(Income)</b>	43,250	35,250

Cost Centre: 1020



## Resources & Performance

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>Corporate Expenditure</b>		
Employees	748,544	778,596
Premises-Related Expenditure	31,150	15,870
Transport-Related Expenditure	27,711	29,911
Supplies & Services	259,170	201,740
Third Party Payments	0	2,000
Support Services	2,236,667	1,324,212
Total Expenditure	3,303,242	2,352,329
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	0	(25,000)
Financed from Reserves	(9,870)	0
Recharges	(2,539,784)	(655,998)
Total Income	(2,549,654)	(680,998)
<b>Net Expenditure/(Income)</b>	753,588	1,671,331

Cost Centre: 1100

<b>Non-Distributed Costs</b>		
Employees	221,000	221,000
Supplies & Services	2,050	0
Support Services	16,600	0
Total Expenditure	239,650	221,000
<b>Income</b>		
Customer and Client Receipts - Fees & Charges	(1,000)	(1,000)
Customer and Client Receipts - Rents	(3,000)	(3,000)
Total Income	(4,000)	(4,000)
<b>Net Expenditure/(Income)</b>	235,650	217,000

Cost Centre: 1150

<b>Non-Distributed Costs - Cost of Unused Assets</b>		
Premises-Related Expenditure	12,050	45,100
Supplies & Services	20,500	0
Support Services	9,750	0
Total Expenditure	42,300	45,100
<b>Income</b>		
Customer and Client Receipts - Rents	(4,000)	(4,000)
Financed from Reserves	(4,700)	0
Total Income	(8,700)	(4,000)
<b>Net Expenditure/(Income)</b>	33,600	41,100

Cost Centre: 1151

<b>Interest Transactions</b>		
Supplies & Services	14,014	12,964
Total Expenditure	14,014	12,964
<b>Income</b>		
Other Grants, Reimbursements & Contributions	0	(18,700)
Interest	(592,678)	(274,368)
Total Income	(592,678)	(293,068)
<b>Net Expenditure/(Income)</b>	(578,664)	(280,104)

Cost Centre: 7000

## Resources & Performance

Service	2014/15 Revised Budget £	2015/16 Budget £
<b>General Fund Adjustments</b>		
Annual Contribution to Vehicle Reserve	500,000	600,000
Contributions to Reserves	1,110,422	1,394,085
Reverse Depreciation from GF to CAA	(3,467,750)	(3,467,750)
Financed from Reserves	0	(240,000)
<b>Net Expenditure/(Income)</b>	<b>(1,857,328)</b>	<b>(1,713,665)</b>
Cost Centre: 8000		
<b>Total Resources &amp; Performance</b>	<b>387,896</b>	<b>1,098,601</b>

## Earmarked Reserves

Earmarked Reserve	2014/15 Opening Balance £	2014/15 Contribution to Reserve £	2014/15 Contribution from Reserve £	2015/16 Opening Balance £	2015/16 Contribution to Reserve £	2015/16 Contribution from Reserve £	2015/16 Closing Balance £
Strategic Priorities and MTFS	1,577,149	888,497	(143,370)	2,322,276	1,219,085	(1,547,500)	1,993,861
Invest to Save Reserve	1,101,367	9,870	(97,250)	1,013,987	0	(6,500)	1,007,487
Risk/Recession Reserve	35,000	0	(4,100)	30,900	64,000	(1,100)	93,800
BRR Equalisation Reserve	488,493	0	0	488,493	175,000	(240,000)	423,493
Self Insured Fund	454,833	50,000	0	504,833	0	0	504,833
Computer & Telephone Equipment Reserve	103,057	48,100	0	151,157	73,000	0	224,157
Office Equipment Reserve	987,592	99,300	(272,000)	814,892	39,800	0	854,692
Section 106 - Public Service Village	65,298	0	(37,400)	27,898	0	(24,750)	3,148
HB Equalisation Reserve	1,606,812	0	0	1,606,812	0	(86,570)	1,520,242
Special Pension Reserve	316,945	0	0	316,945	0	0	316,945
Interest Equalisation Reserve	227,408	0	0	227,408	0	0	227,408
Professional Fees Reserve	0	0	0	0	65,000	0	65,000
Vehicle & Plant Renewal Fund	1,863,615	662,425	(392,000)	2,134,040	600,000	(1,565,000)	1,169,040
Wheeled Bins Reserve	74,615	80,750	(58,400)	96,965	80,700	(58,400)	119,265
BR-Building Repairs Reserve - Leisure	607,638	305,000	(762,637)	150,001	324,000	(474,000)	1
BR-Building Repairs Reserve - Other	1,053,923	1,180,197	(1,234,500)	999,620	1,018,050	(1,200,576)	817,094
BR-Bunting Road Service	11,779	0	0	11,779	0	0	11,779
BR-Leased Flats Management	33,957	0	0	33,957	0	0	33,957
Commuted Maintenance Reserve	828,869	0	(108,900)	719,969	0	(108,900)	611,069
M-Gershom Parkington Bequest	519,654	0	(4,800)	514,854	8,300	(4,800)	518,354
M-Others	65,279	0	0	65,279	0	0	65,279
The Apex Reserve	32,580	0	0	32,580	0	0	32,580
Abbey Gardens Donation	20,927	0	0	20,927	0	0	20,927
Cemetery & Gravestone Provision	5,239	0	0	5,239	0	0	5,239
Rural Areas Action Plan	90,818	0	(41,000)	49,818	0	0	49,818
Planning Reserve	313,578	0	(101,600)	211,978	0	(101,600)	110,378
EI-Historic Building Grants	621	0	0	621	0	0	621
S106 Monitoring Officer Reserve	0	75,000	0	75,000	55,000	(54,870)	75,130
Economic Development Reserve (LABGI)	40,974	0	(5,000)	35,974	0	(5,000)	30,974
Election Reserve	84,786	30,000	0	114,786	30,000	(80,000)	64,786
<b>Totals</b>	<b>12,612,806</b>	<b>3,429,139</b>	<b>(3,262,957)</b>	<b>12,778,988</b>	<b>3,751,935</b>	<b>(5,559,566)</b>	<b>10,971,357</b>

**The earmarked reserves as detailed have been set up for the following reasons:**

Strategic Priorities & MTFS	Monies received in respect of the New Homes Bonus Grant which have been set aside to support the delivery of the Council's strategic priorities.
Invest to Save Reserve	Is money set aside for investment in new technologies and streamlined working practices to provide longer term efficiencies and savings.
Risk/Recession Reserve	Monies set aside to provide against possible future financial risks arising, for example shortfalls in income levels and interest rates, reductions in Government Grant funding.
BRR Equalisation Reserve	To neutralise the impact of any year on year fluctuations in growth or reduction of business rate income.
Self-Insured Fund	Is money set aside to provide funds to finance higher insurance excesses in the future in order to reduce annual premiums.
Computer & Telephone Equipment Reserve	Is money set aside to purchase computer equipment.
Office Equipment Reserve	Is money set aside to purchase significant replacement items of office equipment.
Section 106 - Public Service Village	Is to finance the Council's share of the expenditure relating to the planning conditions attached to West Suffolk House.
HB Equalisation Reserve	Is used to cover year-on-year adjustments made to the level of subsidy grant received from the Department for Works and Pensions.
Special Pension Reserve	Is to repay part of the pension fund deficit in the Defined Benefit Pension Scheme and fund expenditure arising from departmental restructuring.
Professional Fees Reserve	To meet future professional fee obligations.
Vehicle & Plant Renewal Fund	Monies set aside for the purchase of replacement vehicles and plant.
Wheeled Bins Reserve	Monies set aside for the purchase of replacement bins used for trade and domestic refuse collection.
Building Repairs Reserve	Is money set aside for significant repairs and improvements to public buildings and investment properties, including energy conservation measures.
Commuted Maintenance Reserve	Is money set aside from developers' contributions to finance the maintenance of public open spaces and play areas.
Museum Reserves	Is money for the purchase of new exhibits, exhibition and display equipment and the conservation of existing collections.
The Apex Reserve	Is money to cover fixtures and fittings that are outside the capital works and to support future marketing and programming of events.
Abbey Gardens Donation	Is money for the improvement of the Abbey Gardens

**The earmarked reserves as detailed have been set up for the following reasons:**

Cemetery & Gravestone Provision

Is money set aside to finance the inspection and making safe of gravestones in Bury St Edmunds and Haverhill cemeteries.

Rural Areas Action Plan

Is LAA 1 Performance Reward grant money received in 2006/07, which was placed in a reserve to finance any revenue costs arising from the implementation of the new Rural Areas Action Plan.

Planning Reserve

Is money set aside to finance planning related initiatives.

EI-Historic Building Grants

Covers expenditure and grants payable to third parties for the repair and maintenance of historic buildings and monuments. Some of the reserve also relates to work on schemes for improvement in conservation and industrial areas.

S106 Monitoring Officer Reserve

Monies set aside in order to fund the post of Monitoring Officer in the Planning Dept.

Economic Development Reserve (LABGI)

Grant funding received from in respect of the "Local Authority Business Growth Incentive" (LABGI) set aside for the promotion of business growth.

Election Reserve

Is money set aside to finance the cost of local elections.

**Capital Programme 2014/15 to 2018/19**

**Capital Programme 5 Year Financing Plan**

Project Description	Category	Project Sponsor	Project Code	2014-15 Revised Budget £	2015-16 Budget £	2016-17 Budget £	2017-18 Budget £	2018-19 Budget £	Total Budget (over 5 years) £	Capital Receipts £	Revenue Reserves £	Government Grants £	S106 £	Total Financing £
Bury Town Football - Relocation Scheme	SEBC Asset	M Walsh	S1003	0	1,627,000	0	0	0	1,627,000	963,000	0	580,000	84,000	1,627,000
Environmental Improvement Works, Risbygate Street	SEBC Asset	M Walsh	S1050	0	72,000	0	0	0	72,000	58,000	0	14,000	0	72,000
St Andrews St South Access Arrangements	SEBC Asset	M Walsh	S1040	35,000	0	0	0	0	35,000	35,000	0	0	0	35,000
Peach Maltings	SEBC Asset	M Walsh	S1051	0	51,000	0	0	0	51,000	0	0	0	51,000	51,000
Haverhill Plaza	SEBC Asset	M Walsh	S1022	5,000	0	0	0	0	5,000	5,000	0	0	0	5,000
Hollands Road Employment Units	SEBC Asset	M Walsh / A Mayley	S1044	27,000	0	0	0	0	27,000	27,000	0	0	0	27,000
Children's Play Equipment - Haverhill Recreation Ground	SEBC Asset	M Walsh	S1025	64,000	0	0	0	0	64,000	0	64,000	0	0	64,000
Parks Infrastructure	SEBC Asset	M Walsh	S1027	29,000	0	0	0	0	29,000	0	29,000	0	0	29,000
Cycle Stands Cattle Market	SEBC Asset	M Walsh	S1052	0	5,000	0	0	0	5,000	0	0	0	5,000	5,000
Gypsy and Traveller Site	SEBC Asset	S Phelan	S1042	0	589,000	0	0	0	589,000	0	0	589,000	0	589,000
Havebury - Bury Road, Chedburgh	SEBC Asset	S Phelan	S1053	0	400,000	0	0	0	400,000	400,000	0	0	0	400,000
Millfields Way, Haverhill	SEBC Asset	S Phelan	S1029	96,000	0	0	0	0	96,000	0	0	0	96,000	96,000
Purchase of Lake Avenue HMO	SEBC Asset	S Phelan	S1046	200,000	0	0	0	0	200,000	0	38,000	0	162,000	200,000
Provision of Affordable Housing	SEBC Asset	S Phelan	S1054	104,000	0	0	0	0	104,000	57,000	0	0	47,000	104,000
West Stow Biomass Boiler	SEBC Asset	M Walsh / S Wood	S1063	0	140,000	0	0	0	140,000	0	140,000	0	0	140,000
Haverhill Depot Water Borehole	SEBC Asset	M Walsh	S1064	21,000	0	0	0	0	21,000	0	21,000	0	0	21,000
Vehicle & Plant Purchases	VP&E	M Walsh	S1038	392,000	1,565,000	1,342,000	310,000	0	3,609,000	0	3,609,000	0	0	3,609,000
CCTV Cameras and Server	VP&E	M Walsh	S1047	272,000	0	0	0	0	272,000	0	272,000	0	0	272,000
Suffolk Business Park Investment	Growth Area	S Wood / A Mayley	S1008	2,621,000	0	0	0	0	2,621,000	500,000	0	2,121,000	0	2,621,000
Growth Area Initiatives	Growth Area	S Wood	S1055	0	88,000	0	0	0	88,000	0	0	88,000	0	88,000
Haverhill Railway Walks, Education	Growth Area	S Wood	S1056	27,000	0	0	0	0	27,000	0	0	27,000	0	27,000
High Street Haverhill Improvements	Growth Area	S Wood	S1007	0	693,000	0	0	0	693,000	0	0	693,000	0	693,000
Millfields Way, Haverhill - Housing Scheme	Growth Area	S Wood	S1066	85,000	0	0	0	0	85,000	0	0	85,000	0	85,000

**Capital Programme 2014/15 to 2018/19**

**Capital Programme 5 Year Financing Plan**

Project Description	Category	Project Sponsor	Project Code	2014-15 Revised Budget £	2015-16 Budget £	2016-17 Budget £	2017-18 Budget £	2018-19 Budget £	Total Budget (over 5 years) £	Capital Receipts £	Revenue Reserves £	Government Grants £	S106 £	Total Financing £
Lark Valley Path	Growth Area	S Wood	S1030	27,000	0	0	0	0	27,000	0	0	27,000	0	27,000
Rural Initiatives Grant Scheme	Grant	D Howes	S1035	152,000	0	0	0	0	152,000	111,000	41,000	0	0	152,000
Empty Homes Grants to Private Owners	Grant	S Phelan	S1057	0	71,000	0	0	0	71,000	71,000	0	0	0	71,000
Private Sector Disabled Facilities Grants	DFG/DH	S Phelan	S1000	400,000	500,000	500,000	500,000	500,000	2,400,000	1,150,000	0	1,250,000	0	2,400,000
Private Sector Renewal Grants	DFG/DH	S Phelan	S1001	200,000	300,000	300,000	300,000	300,000	1,400,000	1,400,000	0	0	0	1,400,000
<b>Asset Management Plan</b>														
Major Planned Building Works	AMP	M Walsh	S0002	0	717,000	250,000	250,000	250,000	1,467,000	1,467,000	0	0	0	1,467,000
HH Office Improvements	AMP	M Walsh	S1012	33,000	0	0	0	0	33,000	33,000	0	0	0	33,000
Bury Leisure Centre Flumes & Cladding	AMP	M Walsh	S1013	518,000	0	0	0	0	518,000	432,000	86,000	0	0	518,000
The Apex - Improvements	AMP	M Walsh	S1004	18,000	0	0	0	0	18,000	18,000	0	0	0	18,000
Bury Cemetery Buildings	AMP	M Walsh	S1058	70,000	0	0	0	0	70,000	70,000	0	0	0	70,000
Bury Leisure Centre - All Weather Pitch	AMP	M Walsh	S1059	0	150,000	0	0	0	150,000	0	150,000	0	0	150,000
Haverhill Leisure Centre - All Weather Pitch	AMP	M Walsh	S1060	200,000	0	0	0	0	200,000	0	200,000	0	0	200,000
New Moreton Hall Park	AMP	M Walsh	S1026	160,000	0	0	0	0	160,000	0	160,000	0	0	160,000
Leisure Asset Management Scheme	AMP	M Walsh	S0003	78,000	324,000	334,000	334,000	334,000	1,404,000	0	1,404,000	0	0	1,404,000
CRM Project	Software	D Howes	S1018	170,750	0	0	0	0	170,750	170,750	0	0	0	170,750
Rent-a-Roof	SEBC Asset	M Walsh / S Wood			540,000	540,000	540,000		1,620,000		1,620,000			1,620,000
Feasibility Studies	SEBC Asset	R Mann		0	100,000	0	0	0	100,000	0	100,000	0	0	100,000
Invest to Save Projects	SEBC Asset	R Mann		0	500,000	0	0	0	500,000	0	500,000	0	0	500,000
<b>Pending Items</b>														
The range and delivery of options contained in the housing strategy document	Pending	S Phelan	S1061	0	0	3,000,000	0	0	3,000,000	3,000,000	0	0	0	3,000,000
West Stow Investment Opportunities	Pending	M Walsh / R Mann	S1065	0	400,000	0	0	0	400,000	400,000	0	0	0	400,000
<b>Totals</b>				6,004,750	8,832,000	6,266,000	2,234,000	1,384,000	24,720,750	10,367,750	8,434,000	5,474,000	445,000	24,720,750

## SEBC MEDIUM TERM FINANCIAL STRATEGY

Description	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	Actual £'000	Forecast Position £'000	Total Budget £'000	Projected Budget £'000	Projected Budget £'000	Projected Budget £'000
<b>Net Service Expenditure before Interest</b>	<b>13,692</b>	<b>13,243</b>	<b>12,999</b>	<b>12,649</b>	<b>13,414</b>	<b>13,931</b>
Interest received on investment of cash balances	(511)	(558)	(243)	(353)	(438)	(533)
<b>Net Expenditure after Interest and Capital</b>	<b>13,181</b>	<b>12,685</b>	<b>12,756</b>	<b>12,296</b>	<b>12,976</b>	<b>13,398</b>
<b>Savings Required:</b>						
2015/16	0	0	0	0	0	0
2016/17	0	0	0	(1,315)	(1,315)	(1,315)
2017/18	0	0	0	0	(756)	(756)
2018/19	0	0	0	0	0	(413)
Transfer to/(from) General Fund Balance	203	(460)	0	0	0	0
Additional net planning budget under CEO special powers		46				
<b>Budget Requirement (excluding Parishes)</b>	<b>13,384</b>	<b>12,271</b>	<b>12,756</b>	<b>10,981</b>	<b>10,905</b>	<b>10,914</b>
Collection Fund Deficit/(Surplus) - Council Tax	30	83	(167)	0	0	0
Collection Fund Deficit/(Surplus) - Business Rates	0	(40)	240	0	0	0
Formula Grant - Revenue Support	(3,178)	(2,381)	(1,594)	(1,212)	(872)	(611)
Council Tax Freeze Grant - Prior Years (Revenue Support)	0	0	0	(296)	(296)	(296)
Council Tax Freeze Grant (Prior Years)	(167)	(234)	(299)	0	0	0
Council Tax Freeze Grant (Current Year)	(67)	(61)	(66)	0	0	0
Formula Grant - Business Rate Retention Scheme	(2,114)	(2,155)	(2,197)	(2,247)	(2,300)	(2,353)
Business Rates Retention Scheme - Local Share of Growth	(525)	(392)	72	(505)	(519)	(533)
Business Rates Retention Scheme - Share of Suffolk Pooling	0	(45)	(127)	(130)	(133)	(136)
Business Rates Retention Scheme - Renewable Energy	(36)	0	(427)	(261)	(267)	(273)
Business Rates Retention Scheme - S31 Grants	(373)	0	(751)	0	0	0
Local Services Support Grant	(49)	(49)	(49)	0	0	0
Efficiency Support for Services in Sparse Areas	0	(18)	(29)	0	0	0
New Homes Bonus Grant	(828)	(888)	(1,219)	0	0	0
New Homes Bonus Topslice: Returned Funding	0	(6)	0	0	0	0
<b>Amount to be charged to Council Taxpayers</b>	<b>6,077</b>	<b>6,085</b>	<b>6,143</b>	<b>6,330</b>	<b>6,518</b>	<b>6,712</b>
Council Tax Base	34,681	34,725	35,058	35,394	35,734	36,077
Council Tax at Band D (£ p)	£175.23	£175.23	£175.23	£178.83	£182.41	£186.06
Budgeted Increase Year on Year (%)	0.0%	0.0%	0.0%	2.0%	2.0%	2.0%
Budgeted Increase Year on Year (£ p)	£0.00	£0.00	£0.00	£3.60	£3.58	£3.65
<b>Total Council Tax Generated Excluding Parishes</b>	<b>6,077</b>	<b>6,085</b>	<b>6,143</b>	<b>6,330</b>	<b>6,518</b>	<b>6,712</b>

### General Fund

Balance as at 1 April	3,376	3,579	3,165	3,165	3,165	3,165
Transfer to / (from) Reserve	203	(414)	0	0	0	0
Closing Balance as at 31 March	<u>3,579</u>	<u>3,165</u>	<u>3,165</u>	<u>3,165</u>	<u>3,165</u>	<u>3,165</u>
Net Expenditure for General Fund purposes	13,181	12,685	12,756	12,296	12,976	13,398
General Fund balance as % of Net Expenditure	27.15%	24.95%	24.81%	25.74%	24.39%	23.62%

### Earmarked Reserves

Balance as at 1 April	10,548	12,614	12,779	10,971	9,360	8,982
Contributions to / (from) Reserves	2,066	165	(1,808)	(1,611)	(378)	401
Closing Balance as at 31 March	<u>12,614</u>	<u>12,779</u>	<u>10,971</u>	<u>9,360</u>	<u>8,982</u>	<u>9,383</u>

### Capital Receipts

Balance as at 1 April	13,822	14,762	12,703	9,702	6,310	6,168
Movement in the year	940	(2,059)	(3,001)	(3,392)	(142)	(142)
Closing Balance as at 31 March	<u>14,762</u>	<u>12,703</u>	<u>9,702</u>	<u>6,310</u>	<u>6,168</u>	<u>6,026</u>
Investment Balances (average in year)		(32,600)	(28,408)	(24,376)	(22,534)	(21,820)
Interest Rates		0.50%	0.90%	1.50%	2.00%	2.50%



# Subjective Analysis as per the CIPFA Service Reporting Code of Practice (SeRCOP) recommended guidance to local authorities

## Employees

This group includes the costs of employee expenses, both direct and indirect, to the authority

### What it includes

Salaries, Employer's NI Contribution and Pension Cost.

Agency Staff

Recruitment Advertising and Interview Costs

Training

## Premises-Related Expenditure

This group includes expenses directly related to the running of premises and land.

### What it includes

Repairs, alterations and maintenance of buildings

Energy costs, Water services, Rents and Rates

Fixtures and fittings

Apportionment of expenses of operational buildings

Cleaning and domestic supplies

Grounds maintenance costs

Premises insurance

Contributions to premises-related provisions

## Transport-Related Expenditure

This group includes all costs associated with the provision, hire or use of transport, including travelling allowances.

### What it includes

Repairs and maintenance, running costs in respect of vehicles.

Recharges for vehicles hired from a central pool.

Contract hire and operating leases

Staff travelling expenses and Car allowances.

Transport insurance

Contributions to vehicles and transport-related provisions

## Supplies and Services

This group includes all direct supplies and service expenses to the authority

### What it includes

Equipment, furniture and materials

Catering

Clothes, uniform and laundry

Printing, stationery and general office expenses

Professional fees

Postage, telephones and computer costs.

Members' allowances

Subsistence and conference expenses.

Grants and subscriptions

Contributions to provisions

Miscellaneous expenses

## Third Party Payments

A third party payment is a payment to an external provider or an internal service delivery unit defined as a trading operation which is operating independently.

### What it includes

Other local authorities

Health authorities

Government departments

Voluntary associations

Private contractors

Other agencies

Transport operators in respect of concessionary fares.

## **Subjective Analysis as per the CIPFA Service Reporting Code of Practice (SeRCOP) recommended guidance to local authorities**

### **Transfer Payments**

This includes the cost of payments to individuals for which no goods or services are received in return by the local authority

#### **What it includes**

Housing benefits - Rent allowances and Rent rebates

### **Support Services**

Charges for services that support the provision of services to the public

#### **Function**

Human Resources and Organisational Development

Policy, Communications and Customers

Legal Services

Resources, Performance, Audit, ICT and Procurement

Property Services and Estate Management

### **Depreciation and Impairment Losses**

This provides the subjective analysis of the impact of capital items in the service revenue accounts of the authority

#### **What it includes**

Depreciation

Revaluation losses

Loss on impairment of assets

Amortisation of intangible fixed assets

### **Income**

This group includes all income received by the service from external users or by way of charges or recharges to internal users

#### **What it includes**

Government grants

Other grants reimbursements and contributions

Sales of products or materials, data technology or surplus products.

Fees and charges for services, use of facilities, admissions and lettings.

Rents, tithes, way leaves and other land and property-based charges of a non-casual user.

Interest

Recharges

# Leadership Team

**Chief Executive of Forest Heath District  
Council & St Edmundsbury Borough  
Council**  
Ian Gallin



**Director**  
Liz Watts



**Director**  
Alex Wilson



**Head of Families  
& Communities**  
Davina Howes



**Head of  
Housing**  
Simon Phelan



**Head of HR, Legal &  
Democratic  
Services**  
Karen Points



**Head of Operations**  
Mark Walsh



**Head of Planning  
& Growth**  
Steven Wood



**Head of Resources  
& Performance  
(S151 Officer)**  
Rachael Mann

